

University of Groningen

## Effects of Physical Exercise Training in the Workplace on Physical Fitness

Prieske, Olaf; Dalager, Tina; Herz, Michael; Hortobagyi, Tibor; Sjogaard, Gisela; Sogaard, Karen; Granacher, Urs

*Published in:*  
Sports Medicine

*DOI:*  
[10.1007/s40279-019-01179-6](https://doi.org/10.1007/s40279-019-01179-6)

**IMPORTANT NOTE:** You are advised to consult the publisher's version (publisher's PDF) if you wish to cite from it. Please check the document version below.

*Document Version*  
Final author's version (accepted by publisher, after peer review)

*Publication date:*  
2019

[Link to publication in University of Groningen/UMCG research database](#)

### *Citation for published version (APA):*

Prieske, O., Dalager, T., Herz, M., Hortobagyi, T., Sjogaard, G., Sogaard, K., & Granacher, U. (2019). Effects of Physical Exercise Training in the Workplace on Physical Fitness: A Systematic Review and Meta-analysis. *Sports Medicine*, 49(12), 1903-1921. <https://doi.org/10.1007/s40279-019-01179-6>

### **Copyright**

Other than for strictly personal use, it is not permitted to download or to forward/distribute the text or part of it without the consent of the author(s) and/or copyright holder(s), unless the work is under an open content license (like Creative Commons).

The publication may also be distributed here under the terms of Article 25fa of the Dutch Copyright Act, indicated by the "Taverne" license. More information can be found on the University of Groningen website: <https://www.rug.nl/library/open-access/self-archiving-pure/taverne-amendment>.

### **Take-down policy**

If you believe that this document breaches copyright please contact us providing details, and we will remove access to the work immediately and investigate your claim.

*Downloaded from the University of Groningen/UMCG research database (Pure): <http://www.rug.nl/research/portal>. For technical reasons the number of authors shown on this cover page is limited to 10 maximum.*

Effects of physical exercise training in the workplace on physical fitness:  
a systematic review and meta-analysis

Olaf Prieske<sup>1</sup> (ORCID: 0000-0003-4475-4413), Tina Dalager<sup>2</sup> (ORCID: 0000-0002-6632-7001), Michael Herz<sup>1</sup>,  
Tibor Hortobagyi<sup>3</sup> (ORCID: 0000-0001-5732-7942), Gisela Sjøgaard<sup>2</sup> (ORCID: 0000-0002-2961-7800), Karen  
Søgaard<sup>2</sup> (ORCID: 0000-0003-3968-6364), Urs Granacher<sup>1</sup> (ORCID: 0000-0002-7095-813X)

<sup>1</sup> Division of Training and Movement Sciences, Research Focus Cognitive Sciences, University of Potsdam,  
Potsdam, Germany

<sup>2</sup> Department of Sports Science and Clinical Biomechanics, University of Southern Denmark, Odense, Denmark

<sup>3</sup> Center for Human Movement Sciences, University Medical Center Groningen, University of Groningen, Groningen, The Netherlands

Running head: Physical exercise training at workplace

Word count statistics:

Abstract:	367
Intro through summary:	4.700
Figures & tables:	6 figures & 6 tables
References:	75

Address for correspondence:

Olaf Prieske, PhD, DipSpSc  
University of Potsdam  
Research Focus Cognitive Sciences  
Division of Training and Movement Sciences  
Am Neuen Palais 10  
14469 Potsdam, Germany  
Phone: +49 331 977 1121  
Fax: +49 331 977 4022  
E-mail: prieske@uni-potsdam.de

# 1 ABSTRACT

## 2 Background

3 There is evidence that physical exercise training (PET) conducted at the workplace is effective in improving  
4 physical fitness and thus health. However, there is no current systematic review available that provides high-  
5 level evidence regarding the effects of PET on physical fitness in the workforce.

## 6 Objectives

7 To quantify sex-, age-, and occupation type-specific effects of PET on physical fitness and to characterize dose-  
8 response relationships of PET modalities that could maximize gains in physical fitness in the working popula-  
9 tion.

## 10 Data sources

11 A computerized systematic literature search was conducted in the databases PubMed and Cochrane Library  
12 (2000-2019) to identify articles related to PET in workers.

## 13 Study eligibility criteria

14 Only randomized controlled trials with a passive control group were included if they investigated the effects of  
15 PET programs in workers and tested at least one fitness measure.

## 16 Study appraisal and synthesis methods

17 Weighted mean standardised mean differences ( $SMD_{wm}$ ) were calculated using random effects models. A multi-  
18 variate random effects meta-regression was computed to explain the influence of key training modalities (e.g.,  
19 training frequency, session duration, intensity) on the effectiveness of PET on measures of physical fitness. Fur-  
20 ther, subgroup univariate analyses were computed for each training modality. Additionally, methodological  
21 quality of the included studies was rated with the help of the Physiotherapy Evidence Database (PEDro)Scale.

## 22 Results

23 Overall, 3,423 workers aged 30-56 years participated in 17 studies (19 articles) that were eligible for inclusion.  
24 Methodological quality of the included studies was moderate with a median PEDro score of 6. Our analyses  
25 revealed significant, small-sized effects of PET on cardiorespiratory fitness (CRF), muscular endurance, and  
26 muscle power ( $0.29 \leq SMD_{wm} \leq 0.48$ ). Medium effects were found for CRF and muscular endurance in younger  
27 workers ( $\leq 45$  years) ( $SMD_{wm}=0.71$ ) and white-collar workers ( $SMD_{wm}=0.60$ ), respectively. Multivariate random  
28 effects meta-regression for CRF revealed that none of the examined training modalities predicted the effects of  
29 PET on CRF ( $R^2=0$ ). Independently computed subgroup analyses showed significant PET effects on CRF when  
30 conducted for 9-12 weeks ( $SMD_{wm}=0.31$ ) and for 17-20 weeks ( $SMD_{wm}=0.74$ ).

## 31 Conclusions

32 PET effects on physical fitness in healthy workers are moderated by age (CRF) and occupation type (muscular  
33 endurance). Further, independently computed subgroup analyses indicated that the training period of the PET  
34 programs may play an important role in improving CRF in workers.

## 36 KEY POINTS

- 37 • Physical exercise training conducted at the workplace significantly improved cardiorespiratory fitness,  
38 muscular endurance, and muscle power in the working population.
- 39 • The effects of physical exercise training at the workplace were moderated by age and occupation type.  
40 Only young workers showed training-induced gains in cardiorespiratory fitness. Increments in muscular  
41 endurance were found in white-collar workers only.
- 42 • Our dose-response relationships revealed that the examined key training modalities (e.g., training peri-  
43 od, training frequency) did not predict the effects of physical exercise training on cardiorespiratory fit-  
44 ness. However, independently computed subgroup analyses indicated that training periods of 17-20  
45 weeks showed the largest effects of physical exercise training on cardiorespiratory fitness.

## 1. INTRODUCTION

Previous studies have reported a significant relationship between physical fitness and work performance, health, daily life activities, and mobility [1–3]. In general, physical fitness is defined as a set of health- or skill-related attributes (e.g., cardiorespiratory fitness [CRF], muscle strength, balance) that people have or achieve to carry out daily tasks [4]. Higher levels of physical fitness as indicated by upper- and lower-body strength are associated with a lower risk of all-cause mortality in adults across the lifespan [5]. Further, Christensen et al. [6] examined associations between changes in physical fitness and on-the-job performance following three months of a multifactorial intervention program in healthcare workers. The authors reported significant and medium-sized correlations between increments in trunk flexor/extensor strength and gains in on-the-job performance ( $.411 \leq \text{Pearson's } r \leq .456$ ), indicating the importance of physical fitness for the working population (i.e., workforce).

In order to improve or maintain physical fitness in adults and seniors, current international physical activity recommendations suggest a minimum dosage of at least 150 min/week of moderate-to-vigorous intensity [7–9]. Physical activity comprises any physical movements produced by skeletal muscles that results in energy expenditure [4]. Interestingly, it was recently highlighted that not all physical activities contribute to fitness and health [10–12]. Occupational physical activities such as lifting heavy loads, repetitive and fatiguing movements, or constrained postures may induce pain and discomfort, thereby decreasing physical fitness [10]. Further, physically demanding work tends to increase the risk for long-term sickness absence and early mortality especially in males, even after adjustment for relevant confounders such as leisure time physical activity, alcohol intake and/or smoking [11, 12]. Thus, it was suggested to regularly include well-structured health-enhancing physical exercises into weekly routines at the workplace to counteract the negative side effects of monotonous physical tasks at work [1, 10]. Further, given that most adults spend half of their waking hours at the workplace, the worksite setting offers a unique opportunity to promote physical activity and fitness as well as engage individuals who might not otherwise participate in physical exercise training.

So far, the literature on the effects of physical exercise training (PET) conducted at the workplace on physical fitness is controversial [13]. According to Caspersen et al. [4] and Garber et al. [7], PET refers to any planned, structured, and repetitive physical activity with the goal to maintain or improve physical fitness and/or health. Methodological limitations (e.g., randomization, blinding, poor compliance) accounted for the many inconsistencies. Since 2003, high-quality randomized and controlled trials (RCTs) have demonstrated that workers' physical fitness can benefit from PET programs [14, 15], making a fresh review of the topic relevant. For example, an 8-week combined balance and strength training compared with a passive control group significantly improved muscle strength, power, and balance in middle-aged workers [14]. One year combined strength and endurance training compared with passive controls significantly enhanced CRF in office workers [15].

To the best of our knowledge, there is currently no systematic review and meta-analysis available that included RCTs only and thus provides the highest level on the evidence-based medicine pyramid regarding the effects of PET on physical fitness (e.g., CRF, muscle strength, balance) in the workforce [16, 17]. Additionally, there is scarce information on how to optimize training effects on physical fitness measures and to avoid over- or under-prescription of PET.

Thus, in an exploratory approach, the objectives of this systematic literature review and meta-analysis were to i) analyse the effects of PET on physical fitness measures in the workforce including potentially modify-

ing variables such as age, sex, and type of occupation, and ii) characterize dose-response relationships of PET parameters (e.g., training period, session duration, frequency, intensity) by quantitative analyses of PET studies in workers. We hypothesized that i) PET has a beneficial effect on physical fitness in the workforce, and ii) the effects are moderated by age, sex, and type of occupation.

## 2. METHODS

Our systematic literature review was conducted in accordance with the recommendations of the “Preferred Reporting Items for Systematic Reviews and Meta-Analyses” (PRISMA) [18].

### 2.1. Literature search

We performed a computerized systematic literature review in the electronic databases PubMed and Cochrane Library from 01/01/2000 to 30/06/2019. A Boolean-search strategy was used with the operators “AND”, “NOT” and “OR” as well as study keywords related to physical fitness, PET, and workers (Table S1). The search was limited to ages (18-65 years) and languages (English, German). Further, the reference lists of the included studies and relevant review articles [1, 10, 13, 19] were screened for titles to identify additional adequate references for inclusion in our meta-analysis.

### 2.2. Eligibility criteria for selecting studies

Studies were included in this systematic review and meta-analysis if they provided relevant information with regards to the PICOS approach (i.e., participants, interventions, comparators, outcomes, and study design) [18]. The following criteria were predefined for inclusion: (a) full-text availability; (b) population: workers with mean ages ranging from 18 to 65 years; (c) intervention: PET programs for the promotion of physical activity/fitness (e.g., cardiovascular training, strength training, team sport activities) performed at or nearby the workplace; (d) comparator: passive control group (i.e., no alternative training) maintaining its regular activity behaviour; (e) outcome: at least one measure of CRF, muscle strength, muscular endurance, muscle power, and/or balance; (f) study design: RCT.

Studies were excluded if they: (a) specifically included patient populations only (e.g., hypertension, type 2 diabetes); (b) had no control group or alternative intervention groups (e.g., behavioural training) only; (c) did not meet the minimum requirements regarding the description of at least one training modality (e.g., training duration, frequency, or intensity); (d) did not report results adequately (i.e., means and standard deviations/errors) or if respective authors did not reply to our inquiries sent by email. Based on the a priori defined inclusion and exclusion criteria, two independent reviewers (OP, MH) screened potentially relevant articles by analysing titles, abstracts, and full texts of the respective articles to elucidate their eligibility. In case MH and OP did not reach an agreement concerning the inclusion of an article, a third author (UG or TD) was contacted.

### 2.3. Coding of studies

All included studies were coded for the variables listed in Table 1. A template from previous systematic reviews and meta analyses of our research group was used to extract data [20, 21]. One author (MH) extracted the data from the included studies and a second author (OP) double-checked the extracted data. Disagreements were resolved through personal communication between the two authors (MH, OP). If no agreement was achieved, a third author was contacted (TD) to solve previous disagreement. Our analyses focused on different measures of physical fitness. If studies reported multiple variables within one of these fitness components, only one representative outcome variable was included in the analyses. The variable with the highest priority for each outcome was illustrated in Table 1. If studies reported outcome variables other than the preferred variables, we included test variables that were most similar to the ones described above in terms of their temporal/ spatial structure.

Further, we coded PET according to the following training parameters: training type (e.g., resistance training, endurance training), training period, frequency (i.e., sessions/week), session duration, intensity, and supervision (i.e., supervised, less supervised). If a study reported exercise progression over the training period, the mean number of frequency and session duration were computed. PET was defined as supervised if at least 50% of the sessions were attended by an instructor supervising the execution of exercises [22]. Accordingly, a training group was rated as less supervised, if less than 50% of the sessions were attended by an instructor. To obtain sufficient statistical power to calculate dose-response relationships, we computed our analyses irrespective of age, sex, and type of occupation.

## 2.4. Assessment of risk of bias

The Physiotherapy Evidence Database (PEDro) scale was used to quantify the risk of bias in eligible studies and to provide information on the general methodological quality of studies. The PEDro scale rates internal study validity and the presence of statistical replicable information on a scale from zero (high risk of bias) to ten (low risk of bias) with  $\geq 6$  representing a cut-off score for studies with low risk of bias [23]. In this regard, it has to be taken into account that it is impossible to blind participants and instructors in PET studies as rated by the PEDro scale. If available, one author of our research group (MH) obtained information on the PEDro scores of the respective studies from the PEDro database ([www.pedro.org.au](http://www.pedro.org.au)). If studies were not listed in the database, one author (MH) evaluated the respective studies according to the eleven items of the PEDro scale and a second author (OP) double-checked the scores.

## 2.5. Statistical analysis

To determine the effects of PET on physical fitness measures in the workforce, the between-subject standardized mean differences (SMD) were calculated according to the following equation:  $SMD = \frac{m_1 - m_2}{S_{pooled}}$  where  $m_1$  stands for the mean post-value of the PET group,  $m_2$  for the mean post-value of the control group, and  $S_{pooled}$  for the pooled standard deviation. Whenever possible, data from intention-to-treat analyses were used. In accordance with Hedges and Olkin [24], the SMD was adjusted for the respective sample size by using the factor  $\left(1 - \frac{3}{4N-9}\right)$  with  $N$  representing the total sample size. A random effects model was applied to weight each included articles according to the magnitude of the respective standard error and to finally calculate the weighted

mean SMD ( $SMD_{wm}$ ).  $SMD_{wm}$  were aggregated for the respective outcomes if the training type was specific for the outcome (e.g., endurance training, team sports, and multicomponent training for CRF). Subgroup univariate analyses for moderator variables (i.e., sex, age, type of occupation) were computed by aggregating  $SMD_{wm}$  values for specific subgroups by comparing subgroup effect sizes for statistically significant differences using a  $\chi^2$  trend test. To specify dose–response relationships, additional subgroup univariate analyses were calculated for program modalities (i.e., training type, training period, frequency, session duration, intensity, supervision). Additionally, multivariate random effects meta-regressions were computed with Comprehensive Meta-analysis version 3.3.07 (Biostat Inc., Englewood, NJ, USA) to verify if any of the examined program modalities predict the effectiveness of PET in the workforce. At least two PET intervention groups had to be included to calculate SMDs, for each proxy of physical fitness [25]. This meta-analysis was conducted using Review Manager 5.3 (Nordic Cochrane Centre, Copenhagen, Denmark). Positive SMD values were consistently reported if the effects were in favour of PET compared with a control. For data interpretation, effect size values of  $SMD < 0.50$  indicate small, of  $0.50 \leq SMD < 0.80$  indicate medium, and of  $SMD \geq 0.80$  indicate large effects [26]. Further, between-study heterogeneity was assessed using  $I^2$  and  $\chi^2$  statistics. Heterogeneity was interpreted as low ( $I^2 \leq 25\%$ ), moderate ( $25\% < I^2 \leq 50\%$ ), high ( $50\% < I^2 \leq 75\%$ ), or considerable ( $I^2 > 75\%$ ) [27, 28]. The level of significance was set at  $p < .05$ .

### 3. RESULTS

#### 3.1. Study characteristics

A total of 515 potentially relevant articles were identified by the searches (Figure 1). Finally, 17 studies (19 articles;  $n = 3,423$  workers at baseline; 1,065 men, 2,358 women) remained for the quantitative analysis. The sample size in the individual studies ranged from 19-730 participants (Table 2). There were 2 studies that included males only, 3 studies that included females only, and 12 studies that included males and females. Eight studies incorporated young adults (range of mean age: 30-44 years), whereas middle-aged adults were recruited in 9 studies (range of mean age: 45-56 years). In terms of occupational characteristics, 9 studies included blue collar workers and 8 studies examined white collar workers. Attendance rates ranged from 30 to 99% with only four studies reporting attendance rates  $\geq 70\%$  [14, 29].

Interventions (i.e., 25 PET groups in total) comprised resistance training ( $n = 10$  intervention groups), endurance training (6), team sports activities (1), and multicomponent training (8). The PET interventions lasted between 8-52 weeks, at a frequency of 1-15 sessions per week, for duration of 7-60 min. Twenty PET intervention groups were classified as supervised and 4 were less supervised (in one intervention, the classification of training supervision was not applicable). Of note, some of the included articles referred to the same study but were different in terms of the fitness outcomes (i.e., [30] vs. [31], [15] vs. [32]).

A median PEDro score of 6 (range: 4-8) was detected for the included studies and 9 out of 17 studies reached the predetermined cut-off value  $\geq 6$  (Table 3).

#### 3.2. Effects of physical exercise training conducted at the workplace on physical fitness



Figures 2 to 6 show the overall effects of PET compared with a passive control on measures of physical fitness. There were significant and small-sized effects of PET on measures of CRF ( $SMD_{wm} = 0.34$ ,  $p = 0.002$ ,  $I^2 = 69\%$ ,  $Chi^2 = 35.5$ ,  $df = 11$ ; Figure 2), muscular endurance ( $SMD_{wm} = 0.48$ ,  $p < 0.001$ ,  $I^2 = 10\%$ ,  $Chi^2 = 7.81$ ,  $df = 7$ ; Figure 4), and muscle power ( $SMD_{wm} = 0.29$ ,  $p = 0.02$ ,  $I^2 = 0\%$ ,  $Chi^2 = 2.54$ ,  $df = 4$ ; Figure 5). There were no significant effects of PET on muscle strength and balance ( $-0.04 \leq SMD_{wm} \leq 0.35$ ,  $p > .05$ ; Figures 3, 6).

### 3.3. Effects of sex, age, and occupation on fitness gains following physical exercise training conducted at the workplace

Table 4 shows the subgroup analyses according to sex, age, and occupation. Significant main effects of age were found on PET-induced CRF-responses ( $p = 0.02$ ) with medium-sized effects in the subgroup young workers ( $SMD_{wm} = 0.71$ ,  $p = 0.006$ ). Further, significant main effects of occupation were observed on PET-induced responses in muscular endurance ( $p = 0.04$ ) with medium-sized effects in the subgroup white-collar workers ( $SMD_{wm} = 0.60$ ,  $p < 0.001$ ).

### 3.4. Dose-response relationships of physical exercise training conducted at the workplace

Table 5 shows the results of a multivariate random effects meta-regression for program modalities of different categories including training period, frequency, session duration, and intensity. Due to the limited number of studies with sufficient information on these PET program modalities, meta-regression was calculated for CRF only. None of the training modalities (i.e., training period, frequency, session duration, and intensity) significantly predicted PET-induced CRF gains ( $p > 0.05$ ). Explained between-study variance ( $R^2$ ) was 0.00.

Table 6 shows subgroup analyses for different program modalities. Significant main effects of training period ( $p < 0.001$ ) were shown on PET-induced changes in CRF. More precisely, the subgroup PET period of 9-12 weeks induced significant and small-sized effects ( $SMD_{wm} = 0.31$ ,  $p = 0.009$ ) and PET period of 17-20 weeks induced significant and medium-sized effects ( $SMD_{wm} = 0.74$ ,  $p = 0.02$ ).

## 4. DISCUSSION

This systematic review with meta-analysis examined the general effects as well as the age-, sex-, and occupation-specific impact of PET on physical fitness in the workforce. In addition, dose-response relationships of PET variables were computed. The main findings were that (a) PET has significant and small-sized effects on CRF, muscular endurance, and muscle power; (b) PET-induced gains in CRF and muscular endurance were particularly observed in young workers and white-collar workers, respectively; (c) Frequency, session duration, and intensity predict PET-induced CRF-enhancements.

### 4.1. Effects of physical exercise training conducted at the workplace on physical fitness

When PET is integrated in the workplace setting and performed at or nearby the workplace, PET can improve workers' physical fitness. More specifically, PET increases workers' CRF, muscular endurance, and muscle power. These results support the conclusions of previous narrative review articles that demonstrated

fitness gains following PET [1, 10]. More precisely, improvements were reported in measures of CRF (5-14%) following PET in different workgroups (e.g., office workers, health care workers, cleaners) [1, 10]. Our aggregated results add fresh evidence that expands previous knowledge [13]. The corresponding changes in relative VO<sub>2</sub>max ranged from 1.8-3.9 ml/(min\*kg) [33, 34]. Considering that every 1-ml/(min\*kg) increase in VO<sub>2</sub>max is associated with a 45-day increase of longevity [35], this may result in a 81-176-day increase of longevity. Our study included only RCT's from the last two decades, all of which have been performed with less risk of bias and thorough methodologies. By doing so, we were able to appraise and synthesize current high-level evidence on the effects of PET on components of physical fitness in the workforce [16, 17].

Of note, higher levels of physical fitness can contribute to daily activities, mobility, occupational performance, and health in adults [5, 10, 13, 36, 37]. For instance, studies indicate that gains in CRF, muscle strength, and balance performance following PET programs can translate to reduced prevalence of neck, shoulder and back pain, higher workability and lower sickness absence [10]. Future studies need to systematically analyze the literature and aggregate the effects of PET programs on health-related outcomes as well as occupational performance in the workforce to confirm these findings.

#### 4.2. Effects of sex, age, and type of occupation on fitness gains following physical exercise training conducted at the workplace

Sex and age influence physical performance across the lifespan. For instance, absolute muscle strength [38, 39], muscle power [38], and aerobic capacity [40] are lower whereas flexibility is greater [41] in females compared with males. Additionally, levels of these fitness components are in general lower in older compared with younger individuals [38–41] indicating that performance declines with aging. Several morphological and physiological factors contribute to the differences between sexes (e.g., muscle mass [42], airways [43], substrate utilization [44], fatigue resistance [45]) and ages (e.g., sarcopenia [46], loss of motor units [46]) affecting trainability. Moreover, in the working population, the type of occupation was introduced as an important individual fitness moderator [10] as strenuous and monotonous occupational physical activities may induce pain and discomfort, thereby impairing fitness measures [10].

We found that PET effects were age-dependent favoring workers aged <45 years. The interventions focused on endurance training at moderate-to-high intensities (60-95% maximum heart rate) in the intervention groups [15, 29, 34, 47]. A recent meta-analysis reported that continuous endurance training at moderate intensities (60-80% maximum heart rate) is effective to improve CRF indexed by VO<sub>2</sub>max in young and middle-aged adults [48]. There seems to be an interaction between age and PET intensity because high-intensity interval training (90-95% maximum heart rate) preferentially improved CRF in older and less fit individuals compared with continuous endurance training [48]. The emerging recommendation is that young workers should perform PET (i.e., endurance training) at moderate-to-high intensities to improve their CRF. However, future studies need to examine whether high-intensity interval training in the workplace setting can further enhance CRF. This would be beneficial in relation to time savings as well as it may motivate more people to engage in PET, as time often has been proposed as a barrier [49].

Occupation can modify the effects of PET on muscular endurance with a significant and medium effect for the white-collar workers only. Traditionally, white-collar workers experience low physical work demands

whereas blue-collar workers are exposed to high physical work demands [50]. Cross-sectional studies showed that high physical work demand is associated with low physical fitness [51, 52]. For instance, higher levels of physical demands as indicated by ratings of perceived exertion (scale 6-20) during a working day was associated with lower muscle strength values (e.g., maximum trunk extensor and handgrip strength) in middle-aged Finnish municipal workers [51]. Additionally, workers with predominantly physical work demands showed impaired physical fitness (i.e., balance, trunk extensor muscular endurance) and cognitive performance and higher levels of perceived stress compared with workers who experience primarily mental work demands [53]. Further, in a recent RCT, a 12-month endurance training program at  $\geq 60\%$  VO<sub>2</sub>max improved CRF (i.e., VO<sub>2</sub>max) and other risk factors for cardiovascular diseases (e.g., waist circumference, resting heart rate) relative to a control group in middle-aged cleaners [47]. However, stratified analyses on the relative aerobic workload at baseline revealed that most of the beneficial training effects on risk factors remained only in workers with lower aerobic workloads of  $<30\%$  heart rate reserve [47]. These results together with the findings from the present study support the model that high physical work demands (e.g., lifting heavy loads, repetitive and fatiguing movements, constrained postures) may induce pain and discomfort thereby mitigating specific PET effects in the development of fitness and/or health outcomes in the workforce [10]. Indeed, it was suggested to regularly include physical exercise into the weekly routines at the workplace in particular to counteract the negative effects of occupational tasks on physical fitness and health [1, 10]. Nevertheless, future studies need to identify appropriate PET programs conformed to the physical activities of the respective workplace. For instance, 12 months of endurance-type PET were conducted in a sample of cleaners in order to reduce the rating of perceived exertion and the need for recovery after the physically demanding workdays [54]. The study indicated that in the intervention compared with the control group, the need for recovery significantly decreased (-12%) after the intervention period with concomitant improvements in work ability (4%) [54]. Moreover, it was suggested to develop intelligent PET programs which take workers' individual physiological capacities relative to their occupational demands and disorders into account [15, 32, 55]. In this regard, a 1-year multicomponent intelligent PET revealed a significant increase in work ability (4%) and self-rated health status (9%) compared with a control group in office workers [56]. Additionally, productivity increased by 6% and absenteeism was reduced by 29% if adherence rate was  $\geq 70\%$ . Future studies in the form of randomized controlled trials are needed that specifically examine the role of work demands (e.g., comparing high vs. low physical work demand jobs) on the effectiveness of single PET programs to enhance physical fitness as well as health-related parameters (e.g., pain prevalence, perceived stress).

Interestingly, we did not observe any sex-specific effects on PET-related changes in physical fitness. However, in agreement with our findings, individual research studies comparing relative changes in muscle strength following resistance training [57, 58] and in CRF following endurance training [40] also indicated similar training-induced gains in males and females. It has to be noted though that we included data from female or male participants only or data pooled across sex. There is a gap in the literature directly analyzing the effects of PET in males versus females within one study design.

#### 4.3. Dose-response relationships of physical exercise training conducted at the workplace

The current recommendations for adults consistently postulated a minimal dosage of 150 min a week of moderate-intensity aerobic activity (i.e., endurance training) and muscle strengthening exercises 2 days a week

[7–9]. To identify key training modalities that are responsible for the observed fitness gains following PET, we performed a multivariate random effects meta-regression analysis. The results indicated that none of the examined training modalities (i.e., training period, frequency, session duration, and intensity) significantly predicted improvements in CRF following PET. The applied statistical model explained 0% of the between-study variance. These findings imply that additional training modalities not included in the regression model (e.g., adherence rate) may have a major effect on PET to improve CRF.

In addition to meta-regression, independent subgroup analyses were conducted within each single training modality. In this regard, the current analyses revealed that the training period significantly modified the CRF responses to PET in workers. Training periods of 9-12 weeks and 17-20 weeks induced significantly small and medium effect, respectively, indicating that PET interventions should be performed for 4 to 5 months to improve workers' CRF. Milanovic et al. [48] previously showed in a systematic review and meta-analysis that endurance interventions of longer duration are more effective to improving  $VO_{2max}$  as a measure of CRF in young and middle-aged adults. This finding was recently reconfirmed in meta-analysis on the effects of PET on  $VO_{2peak}$  in the workforce [59]. It seems reasonable to assume that intervention periods of >24 weeks may be even more effective to enhance CRF in workers. However, the included studies of long intervention periods (>24 weeks) specifically used an intention-to-treat analysis [15, 47]. Despite lower statistical power to find significant effects compared with per-protocol analyses, intention-to-treat analyses are used to reduce possible bias from differences in adherence rates [60]. Adherence rates in the long-term studies (>24 weeks intervention period) ranged from 51-56% [15, 47]. Adherence rates in most of the included short-to-medium-term studies ( $\leq 24$  weeks) were higher (50-81%) [29, 34, 61, 62] which may in part explain the larger effectiveness to improve CRF. From a practitioner's point of view, special attention should be paid to the recruitment procedures for workplace health promotion programs. Further, appropriate strategies are required in public health promotion to make sustainable programs and participation [63].

An unexpected finding was a lack of effect by PET in general and resistance training in particular on muscle strength. The large heterogeneity of the studies could cause this negative finding, as this analysis included studies using resistance training only [22, 29, 33, 64, 65], soccer training [31], and multicomponent training comprising concurrent PET [32–34, 66] or combined resistance and balance training [14]. However, according to the concept of training specificity [67], intervention studies should consistently include strengthening exercises in their PET programs on a regular basis if the goal is to enhance muscle strength. In terms of multicomponent training, strength gains following concurrent training can be compromised when compared with single-mode resistance training (i.e., interference effect) particularly with increasing training experience [68]. Furthermore, intensities used in some resistance training groups ranged from 8- to 20-repetition maximum [22, 33, 64] or were not sufficiently reported [14, 29, 66]. Strengthening exercises with repetition maxima of  $\leq 12$  corresponding to 1-repetition maximum loads of  $\geq 60\%$  are required to develop muscle strength in adults [69]. Thus, less specific training stimuli, interference effects, and/or insufficient intensities during PET could partly explain that overall muscle strength was not enhanced following training.

Lastly, we found no effect of supervision on PET-induced fitness gains. In a recent randomized controlled trial, effects of supervised versus less supervised resistance training on muscle strength and muscular endurance were examined in healthy office workers [22]. In line with our systematic review and meta-analysis, similar fitness gains were observed in supervised (100% supervision) and less supervised (50% supervision)

training groups when compared with a passive control group within the same study. Nevertheless, it was highlighted that supervision may be an important factor for PET adherence rate [22]. Additionally, supervision was suggested as a strategy to support sustained changes in physical activity behavior [70]. Furthermore, a systematic review with meta-analysis indicated that supervised resistance and/or balance training programs are more effective to improve muscle strength, muscle power, and balance than less supervised training programs in old adults aged  $\geq 65$  years [71]. Thus, physical fitness gains can be induced with lower levels of supervision ( $< 50\%$  supervised sessions) in young workers as long as simple exercises are performed with appropriate initial exercise instructions. However, supervision may become more important with older workforce to promote exercise motivation and physical activity behavior.

#### 4.4. Limitations

The considerable heterogeneity (i.e.,  $I^2 = 0-93\%$ ) among all studies is the strongest limitation of this systematic review and meta-analysis. Subgroup analysis helped to identify potential reasons for the observed magnitudes in heterogeneity. Another limitation is that univariate subgroup analyses were computed independently without controlling for interdependencies in the PET protocol. Comparative studies are needed in addition to meta-analyses to examine the effects of one training modality while the other modalities are kept constant. Further limitations of this systematic review and meta-analysis are the high risk of bias of some of the included studies (9 out of 17 studies reached the predetermined cut-off value of  $\geq 6$ ) and the uneven distribution of SMDs calculated for the respective fitness measures.

#### 5. CONCLUSIONS

PET at work can improve CRF, muscular endurance, and muscle power in the working population. Age and type of occupation appeared to moderate these effects (CRF, muscular endurance). However, 47% percent of the included studies were at high risk of bias, so the results should be interpreted with caution. Findings from the meta-regression showed that the examined key training modalities (e.g., training period, training frequency) did not predict the effects of PET on CRF. However, independently computed subgroup analyses indicated that training periods of 17-20 weeks showed the largest effects of PET on cardiorespiratory fitness. The physiological capacity of the employees relative to occupational demands should be taken into account and intelligent PET programs should be tailored individually.

Compliance with ethical standards

#### *Funding*

The authors would like to thank the Commission for Research and Young Researchers (FNK) of the University of Potsdam for financial support during the preparation of the study design. No other sources of funding were used to assist in the preparation of this article.

#### *Conflicts of interest*

Olaf Prieske, Tina Dalager, Michael Herz, Tibor Hortobágyi, Gisela Sjøgaard, Karen Søgaard and Urs Granacher declare that they have no conflicts of interest relevant to the content of this review.

#### *Data availability*

The datasets used and/or analyzed during the current study are available from the corresponding author on reasonable request.

#### Authors' contributions

OP, TD, KS, and UG: Made substantial contributions to conception and design; OP, TD, and MH: Contributed to data collection; OP, TD, and MH: Carried out data analysis and interpretation together with TH, GS, KS, and UG; OP: Wrote the first draft of the manuscript and all authors were involved in revising it critically for important intellectual content; All authors gave final approval of the version to be published and agreed to be accountable for all aspects of the work.

## REFERENCES

1. Sjøgaard G, Christensen JR, Justesen JB, Murray M, Dalager T, Fredslund GH, et al. Exercise is more than medicine: The working age population's well-being and productivity. *J Sport Health Sci.* 2016;5:159–65. doi:10.1016/j.jshs.2016.04.004.
2. Hansen GM, Marott JL, Holtermann A, Gyntelberg F, Lange P, Jensen MT. Midlife cardiorespiratory fitness and the long-term risk of chronic obstructive pulmonary disease. *Thorax* 2019. doi:10.1136/thoraxjnl-2018-212821.
3. Leong DP, Teo KK, Rangarajan S, Lopez-Jaramillo P, Avezum A, Orlandini A, et al. Prognostic value of grip strength: findings from the Prospective Urban Rural Epidemiology (PURE) study. *Lancet.* 2015;386:266–73. doi:10.1016/S0140-6736(14)62000-6.
4. Caspersen CJ, Powell KE, Christenson GM. Physical activity, exercise, and physical fitness: definitions and distinctions for health-related research. *Public Health Rep.* 1985;100:126–31.
5. García-Hermoso A, Cavero-Redondo I, Ramírez-Vélez R, Ruiz JR, Ortega FB, Lee D-C, et al. Muscular strength as a predictor of all-cause mortality in an apparently healthy population: a systematic review and meta-analysis of data from approximately 2 million men and women. *Arch Phys Med Rehabil.* 2018;99:2100–13. doi:10.1016/j.apmr.2018.01.008.
6. Christensen JR, Kongstad MB, Sjøgaard G, Søgaard K. Sickness presenteeism among health care workers and the effect of BMI, cardiorespiratory fitness, and muscle strength. *J Occup Environ Med.* 2015;57:e146-52. doi:10.1097/JOM.0000000000000576.
7. Garber CE, Blissmer B, Deschenes MR, Franklin BA, Lamonte MJ, Lee I-M, et al. American College of Sports Medicine position stand. Quantity and quality of exercise for developing and maintaining cardiorespiratory, musculoskeletal, and neuromotor fitness in apparently healthy adults: guidance for prescribing exercise. *Med Sci Sports Exerc.* 2011;43:1334–59. doi:10.1249/MSS.0b013e318213fefb.
8. Rütten A, Pfeifer K, editors. National recommendations for physical activity and physical activity promotion. Erlangen: FAU University Press; 2016.
9. Piercy KL, Troiano RP, Ballard RM, Carlson SA, Fulton JE, Galuska DA, et al. The physical activity guidelines for americans. *JAMA.* 2018;320:2020–8. doi:10.1001/jama.2018.14854.
10. Søgaard K, Sjøgaard G. Physical activity as cause and cure of muscular pain: evidence of underlying mechanisms. *Exerc Sport Sci Rev.* 2017;45:136–45. doi:10.1249/JES.0000000000000112.
11. Coenen P, Huysmans MA, Holtermann A, Krause N, van Mechelen W, Straker LM, et al. Do highly physically active workers die early? A systematic review with meta-analysis of data from 193 696 participants. *Br J Sports Med* 2018. doi:10.1136/bjsports-2017-098540.
12. Holtermann A, Hansen JV, Burr H, Søgaard K, Sjøgaard G. The health paradox of occupational and leisure-time physical activity. *Br J Sports Med.* 2012;46:291–5. doi:10.1136/bjsm.2010.079582.
13. Proper KI, Koning M, van der Beek AJ, Hildebrandt VH, Bosscher RJ, van Mechelen W. The effectiveness of worksite physical activity programs on physical activity, physical fitness, and health. *Clin J Sports Med.* 2003;13:106–17.
14. Granacher U, Wick C, Rueck N, Esposito C, Roth R, Zahner L. Promoting balance and strength in the middle-aged workforce. *Int J Sports Med.* 2011;32:35–44. doi:10.1055/s-0030-1267214.
15. Dalager T, Justesen JB, Murray M, Boyle E, Sjøgaard G. Implementing intelligent physical exercise training at the workplace: health effects among office workers-a randomized controlled trial. *Eur J Appl Physiol.* 2016;116:1433–42. doi:10.1007/s00421-016-3397-8.

16. Murad MH, Altayar O, Bennett M, Wei JC, Claus PL, Asi N, et al. Using GRADE for evaluating the quality of evidence in hyperbaric oxygen therapy clarifies evidence limitations. *J Clin Epidemiol.* 2014;67:65–72. doi:10.1016/j.jclinepi.2013.08.004.
17. Burns PB, Rohrich RJ, Chung KC. The levels of evidence and their role in evidence-based medicine. *Plast Reconstr Surg.* 2011;128:305–10. doi:10.1097/PRS.0b013e318219c171.
18. Liberati A, Altman DG, Tetzlaff J, Mulrow C, Gøtzsche PC, Ioannidis, John P A, et al. The PRISMA statement for reporting systematic reviews and meta-analyses of studies that evaluate healthcare interventions: explanation and elaboration. *BMJ.* 2009;339:b2700.
19. Demou E, MacLean A, Cheripelli LJ, Hunt K, Gray CM. Group-based healthy lifestyle workplace interventions for shift workers: a systematic review. *Scand J Work Environ Health.* 2018;44:568–84. doi:10.5271/sjweh.3763.
20. Prieske O, Muehlbauer T, Granacher U. The role of trunk muscle strength for physical fitness and athletic performance in trained individuals: a systematic review and meta-analysis. *Sports Med.* 2016;46:401–19. doi:10.1007/s40279-015-0426-4.
21. Lesinski M, Prieske O, Granacher U. Effects and dose-response relationships of resistance training on physical performance in youth athletes: a systematic review and meta-analysis. *Br J Sports Med.* 2016;50:781–95. doi:10.1136/bjsports-2015-095497.
22. Dalager T, Bredahl TGV, Pedersen MT, Boyle E, Andersen LL, Sjøgaard G. Does training frequency and supervision affect compliance, performance and muscular health? A cluster randomized controlled trial. *Man Ther.* 2015;20:657–65. doi:10.1016/j.math.2015.01.016.
23. Maher CG, Sherrington C, Herbert RD, Moseley AM, Elkins M. Reliability of the PEDro scale for rating quality of randomized controlled trials. *Phys Ther.* 2003;83:713–21.
24. Hedges LV, Olkin I. Statistical methods for meta-analysis. Orlando: Academic Press; 1985.
25. Higgins JPT, Green S, editors. Cochrane handbook for systematic reviews of interventions: The Cochrane Collaboration; 2011.
26. Cohen J. Statistical power analysis for the behavioral sciences. 2nd ed. Hillsdale: Erlbaum; 1988.
27. Higgins JPT, Thompson SG, Deeks JJ, Altman DG. Measuring inconsistency in meta-analyses. *BMJ.* 2003;327:557–60. doi:10.1136/bmj.327.7414.557.
28. Deeks JJ, Higgins JPT, Altman DG. Analysing data and undertaking meta-analyses. In: Higgins JPT, Green S, editors. Cochrane handbook for systematic reviews of interventions: The Cochrane Collaboration; 2011. p. 243–296.
29. Sertel M, Üçsular FD, Uğurlu Ü. The effects of worksite exercises on physical capabilities of workers in an industry of a developing country: A randomized controlled study. *Isokin Exerc Sci.* 2016;24:247–55. doi:10.3233/IES-160624.
30. Barene S, Krstrup P, Jackman SR, Brekke OL, Holtermann A. Do soccer and Zumba exercise improve fitness and indicators of health among female hospital employees? A 12-week RCT. *Scand J Med Sci Sports.* 2014;24:990–9. doi:10.1111/sms.12138.
31. Barene S, Holtermann A, Oseland H, Brekke O-L, Krstrup P. Effects on muscle strength, maximal jump height, flexibility and postural sway after soccer and Zumba exercise among female hospital employees: a 9-month randomised controlled trial. *J Sports Sci.* 2016;34:1849–58. doi:10.1080/02640414.2016.1140906.



32. Dalager T, Justesen JB, Sjøgaard G. Intelligent physical exercise training in a workplace setting improves muscle strength and musculoskeletal pain: A randomized controlled trial. *Biomed Res Int*. 2017;2017:7914134. doi:10.1155/2017/7914134.
33. Pedersen MT, Blangsted AK, Andersen LL, Jørgensen MB, Hansen EA, Sjøgaard G. The effect of worksite physical activity intervention on physical capacity, health, and productivity: a 1-year randomized controlled trial. *J Occup Environ Med*. 2009;51:759–70. doi:10.1097/JOM.0b013e3181a8663a.
34. Gram B, Holtermann A, Søgaard K, Sjøgaard G. Effect of individualized worksite exercise training on aerobic capacity and muscle strength among construction workers--a randomized controlled intervention study. *Scand J Work Environ Health*. 2012;38:467–75. doi:10.5271/sjweh.3260.
35. Clausen JSR, Marott JL, Holtermann A, Gyntelberg F, Jensen MT. Midlife cardiorespiratory fitness and the long-term risk of mortality: 46 years of follow-up. *J Am Coll Cardiol*. 2018;72:987–95. doi:10.1016/j.jacc.2018.06.045.
36. Nunez C, Clausen J, Jensen MT, Holtermann A, Gyntelberg F, Bauman A. Main and interactive effects of physical activity, fitness and body mass in the prevention of cancer from the Copenhagen Male Study. *Sci Rep*. 2018;8:11780. doi:10.1038/s41598-018-30280-5.
37. Granacher U, Muehlbauer T, Gollhofer A, Kressig RW, Zahner L. An intergenerational approach in the promotion of balance and strength for fall prevention - a mini-review. *Gerontol*. 2011;57:304–15. doi:10.1159/000320250.
38. Kjær IGH, Torstveit MK, Kolle E, Hansen BH, Anderssen SA. Normative values for musculoskeletal- and neuromotor fitness in apparently healthy Norwegian adults and the association with obesity: a cross-sectional study. *BMC Sports Sci Med Rehabil*. 2016;8:37. doi:10.1186/s13102-016-0059-4.
39. Danneskiold-Samsøe B, Bartels EM, Bülow PM, Lund H, Stockmarr A, Holm CC, et al. Isokinetic and isometric muscle strength in a healthy population with special reference to age and gender. *Acta Physiol*. 2009;197 Suppl 673:1–68. doi:10.1111/j.1748-1716.2009.02022.x.
40. Skinner JS, Jaskólski A, Jaskólska A, Krasnoff J, Gagnon J, Leon AS, et al. Age, sex, race, initial fitness, and response to training: the HERITAGE Family Study. *J Appl Physiol*. 2001;90:1770–6. doi:10.1152/jappl.2001.90.5.1770.
41. Araújo CGSd. Flexibility assessment: normative values for flexitest from 5 to 91 years of age. *Arq Bras Cardiol*. 2008;90:257–63.
42. Shephard RJ. Exercise and training in women, Part I: Influence of gender on exercise and training responses. *Can J Appl Physiol*. 2000;25:19–34.
43. Sheel AW, Dominelli PB, Molgat-Seon Y. Revisiting dysanapsis: sex-based differences in airways and the mechanics of breathing during exercise. *Exp Physiol*. 2016;101:213–8. doi:10.1113/EP085366.
44. Tarnopolsky MA. Gender differences in substrate metabolism during endurance exercise. *Can J Appl Physiol*. 2000;25:312–27.
45. Hunter SK. Sex differences in fatigability of dynamic contractions. *Exp Physiol*. 2016;101:250–5. doi:10.1113/EP085370.
46. Morley JE, Abbatecola AM, Argiles JM, Baracos V, Bauer J, Bhasin S, et al. Sarcopenia with limited mobility: an international consensus. *J Am Med Dir Assoc*. 2011;12:403–9. doi:10.1016/j.jamda.2011.04.014.
47. Korshøj M, Lidegaard M, Krstrup P, Jørgensen MB, Søgaard K, Holtermann A. Long term effects on risk factors for cardiovascular disease after 12-months of aerobic exercise intervention - a worksite RCT among cleaners. *PLoS One*. 2016;11:e0158547. doi:10.1371/journal.pone.0158547.

48. Milanović Z, Sporiš G, Weston M. Effectiveness of high-intensity interval training (HIT) and continuous endurance training for VO2max improvements: a systematic review and meta-analysis of controlled trials. *Sports Med.* 2015;45:1469–81. doi:10.1007/s40279-015-0365-0.
49. Bredahl TVG, Særvoll CA, Kirkelund L, Sjøgaard G, Andersen LL. When Intervention Meets Organisation, a Qualitative Study of Motivation and Barriers to Physical Exercise at the Workplace. *Sci World J.* 2015;2015:518561. doi:10.1155/2015/518561.
50. Wu B, Porell F. Job characteristics and leisure physical activity. *J Aging Health.* 2000;12:538–59. doi:10.1177/089826430001200405.
51. Savinainen M, Nygård C-H, Ilmarinen J. A 16-year follow-up study of physical capacity in relation to perceived workload among ageing employees. *Ergonomics.* 2004;47:1087–102. doi:10.1080/00140130410001686357.
52. Torgén M, Punnett L, Alfredsson L, Kilbom A. Physical capacity in relation to present and past physical load at work: a study of 484 men and women aged 41 to 58 years. *Am J Ind Med.* 1999;36:388–400.
53. Prieske O, Dalager T, Looks V, Golle K, Granacher U. Physical fitness and psycho-cognitive performance in the young and middle-aged workforce with primarily physical versus mental work demands. *J Public Health (Berl.).* 2019;9:106. doi:10.1007/s10389-019-01099-9.
54. Lidegaard M, Søgaard K, Krstrup P, Holtermann A, Korshøj M. Effects of 12 months aerobic exercise intervention on work ability, need for recovery, productivity and rating of exertion among cleaners: a worksite RCT. *Int Arch Occup Environ Health.* 2018;91:225–35. doi:10.1007/s00420-017-1274-3.
55. Sjøgaard G, Justesen JB, Murray M, Dalager T, Søgaard K. A conceptual model for worksite intelligent physical exercise training--IPET--intervention for decreasing life style health risk indicators among employees: a randomized controlled trial. *BMC Public Health.* 2014;14:652. doi:10.1186/1471-2458-14-652.
56. Justesen JB, Søgaard K, Dalager T, Christensen JR, Sjøgaard G. The effect of intelligent physical exercise training on sickness presenteeism and absenteeism among office workers. *J Occup Environ Med.* 2017;59:942–8. doi:10.1097/JOM.0000000000001101.
57. Staron RS, Karapondo DL, Kraemer WJ, Fry AC, Gordon SE, Falkel JE, et al. Skeletal muscle adaptations during early phase of heavy-resistance training in men and women. *J Appl Physiol.* 1994;76:1247–55. doi:10.1152/jappl.1994.76.3.1247.
58. Abe T, DeHoyos DV, Pollock ML, Garzarella L. Time course for strength and muscle thickness changes following upper and lower body resistance training in men and women. *Eur J Appl Physiol.* 2000;81:174–80. doi:10.1007/s004210050027.
59. Burn NL, Weston M, Maguire N, Atkinson G, Weston KL. Effects of workplace-based physical activity interventions on cardiorespiratory fitness: a systematic review and meta-analysis of controlled trials. *Sports Med* 2019. doi:10.1007/s40279-019-01125-6.
60. Detry MA, Lewis RJ. The intention-to-treat principle: how to assess the true effect of choosing a medical treatment. *JAMA.* 2014;312:85–6. doi:10.1001/jama.2014.7523.
61. Rodriguez-Hernandez MG, Wadsworth DW. The effect of 2 walking programs on aerobic fitness, body composition, and physical activity in sedentary office employees. *PLoS One.* 2019;14:e0210447. doi:10.1371/journal.pone.0210447.
62. Brox JI, Frøystein O. Health-related quality of life and sickness absence in community nursing home employees: randomized controlled trial of physical exercise. *Occup Med.* 2005;55:558–63. doi:10.1093/occmed/kqi153.

63. Rongen A, Robroek SJW, van Lenthe FJ, Burdorf A. Workplace health promotion: a meta-analysis of effectiveness. *Am J Prev Med.* 2013;44:406–15. doi:10.1016/j.amepre.2012.12.007.
64. Hamberg-van Reenen HH, Visser B, van der Beek AJ, Blatter BM, van Dieën JH, van Mechelen W. The effect of a resistance-training program on muscle strength, physical workload, muscle fatigue and musculoskeletal discomfort: an experiment. *Appl Ergon.* 2009;40:396–403. doi:10.1016/j.apergo.2008.11.010.
65. Jørgensen MB, Ektor-Andersen J, Sjøgaard G, Holtermann A, Søgaard K. A randomised controlled trial among cleaners--effects on strength, balance and kinesiophobia. *BMC Public Health.* 2011;11:776. doi:10.1186/1471-2458-11-776.
66. Genin PM, Degoutte F, Finaud J, Pereira B, Thivel D, Duclos M. Effect of a 5-Month Worksite Physical Activity Program on Tertiary Employees Overall Health and Fitness. *J Occup Environ Med.* 2017;59:e3-e10. doi:10.1097/JOM.0000000000000945.
67. Behm DG. Neuromuscular implications and applications of resistance training. *J Strength Cond Res.* 1995;9:264–74.
68. Coffey VG, Hawley JA. Concurrent exercise training: do opposites distract? *J Physiol.* 2017;595:2883–96. doi:10.1113/JP272270.
69. Rhea MR, Alvar BA, Burkett LN, Ball SD. A meta-analysis to determine the dose response for strength development. *Med Sci Sports Exerc.* 2003;35:456–64. doi:10.1249/01.MSS.0000053727.63505.D4.
70. Hunter JR, Gordon BA, Lythgo N, Bird SR, Benson AC. Exercise at an onsite facility with or without direct exercise supervision improves health-related physical fitness and exercise participation: An 8-week randomised controlled trial with 15-month follow-up. *Health Promot J Austr.* 2018;29:84–92. doi:10.1002/hpja.2.
71. Lacroix A, Hortobágyi T, Beurskens R, Granacher U. Effects of supervised vs. unsupervised training programs on balance and muscle strength in older adults: a systematic review and meta-analysis. *Sports Med.* 2017;47:2341–61. doi:10.1007/s40279-017-0747-6.
72. Mayer JM, Quillen WS, Verna JL, Chen R, Lunseth P, Dagenais S. Impact of a supervised worksite exercise program on back and core muscular endurance in firefighters. *Am J Health Promot.* 2015;29:165–72. doi:10.4278/ajhp.130228-QUAN-89.
73. Mulla DM, Wiebenga EG, Chopp-Hurley JN, Kaip L, Jarvis RS, Stephens A, et al. The Effects of lower extremity strengthening delivered in the workplace on physical function and work-related outcomes among desk-based workers: a randomized controlled trial. *J Occup Environ Med.* 2018;60:1005–14. doi:10.1097/JOM.0000000000001408.
74. Strijk JE, Proper KI, van der Beek AJ, van Mechelen W. A worksite vitality intervention to improve older workers' lifestyle and vitality-related outcomes: results of a randomised controlled trial. *J Epidemiol Community Health.* 2012;66:1071–8. doi:10.1136/jech-2011-200626.
75. Vilela BL, Benedito Silva AA, Lira CAB de, Andrade MdS. Workplace exercise and educational program for improving fitness outcomes related to health in workers: a randomized controlled trial. *J Occup Environ Med.* 2015;57:235–40. doi:10.1097/JOM.0000000000000393.

606 TABLES

607 Table 1: Study coding.

608 Table 2: Studies examining the effects of physical exercise training at the workplace on measures of physical  
609 fitness in the workforce.

610 Table 3: Physiotherapy Evidence Database (PEDro) score of the included randomized controlled trials.

611 Table 4: Overall effects of physical exercise training on measures of physical fitness as well as subgroup-specific  
612 effects for moderator variables.

613 Table 5: Results of the multivariate random effects meta-regression analyses for program modalities of different  
614 categories to predict effects of physical exercise training conducted at the workplace on cardiorespiratory fitness.

615 Table 6: Overall effects of physical exercise training on measures of physical fitness as well as subgroup-specific  
616 effects for program modalities.

617

## FIGURES

Figure 1: Flowchart illustrating each phase of the search and selecting process.

Figure 2: Effects of physical exercise training (PET) versus control condition on measures of cardiorespiratory fitness in workers. *CI*/confidence interval, *df*degrees of freedom, *IV*inverse, *SMD* standardized mean difference

Figure 3: Effects of physical exercise training (PET) versus control condition on measures of muscle strength in workers. *CI*/confidence interval, *df*degrees of freedom, *IV*inverse, *SMD* standardized mean difference

Figure 4: Effects of physical exercise training (PET) versus control condition on measures of muscular endurance in workers. *CI*/confidence interval, *df*degrees of freedom, *IV*inverse, *SMD* standardized mean difference

Figure 5: Effects of physical exercise training (PET) versus control condition on measures of muscle power in workers. *CI*/confidence interval, *df*degrees of freedom, *IV*inverse, *SMD* standardized mean difference

Figure 6: Effects of physical exercise training (PET) versus control condition on measures of balance in workers. *CI*/confidence interval, *df*degrees of freedom, *IV*inverse, *SMD* standardized mean difference

Effects of physical exercise training in the workplace on physical fitness:  
a systematic review and meta-analysis

Olaf Prieske<sup>1</sup> (ORCID: 0000-0003-4475-4413), Tina Dalager<sup>2</sup> (ORCID: 0000-0002-6632-7001), Michael Herz<sup>1</sup>,  
Tibor Hortobagyi<sup>3</sup> (ORCID: 0000-0001-5732-7942), Gisela Sjøgaard<sup>2</sup> (ORCID: 0000-0002-2961-7800), Karen  
Søgaard<sup>2</sup> (ORCID: 0000-0003-3968-6364), Urs Granacher<sup>1</sup> (ORCID: 0000-0002-7095-813X)

<sup>1</sup> Division of Training and Movement Sciences, Research Focus Cognitive Sciences, University of Potsdam,  
Potsdam, Germany

<sup>2</sup> Department of Sports Science and Clinical Biomechanics, University of Southern Denmark, Odense, Denmark

<sup>3</sup> Center for Human Movement Sciences, University Medical Center Groningen, University of Groningen, Groningen, The Netherlands

Running head: Physical exercise training at workplace

Word count statistics:

Abstract:	367
Intro through summary:	4.700
Figures & tables:	6 figures & 6 tables
References:	75

Address for correspondence:

Olaf Prieske, PhD, DipSpSc  
University of Potsdam  
Research Focus Cognitive Sciences  
Division of Training and Movement Sciences  
Am Neuen Palais 10  
14469 Potsdam, Germany  
Phone: +49 331 977 1121  
Fax: +49 331 977 4022  
E-mail: prieske@uni-potsdam.de

# 1 ABSTRACT

## 2 Background

3 There is evidence that physical exercise training (PET) conducted at the workplace is effective in improving  
4 physical fitness and thus health. However, there is no current systematic review available that provides high-  
5 level evidence regarding the effects of PET on physical fitness in the workforce.

## 6 Objectives

7 To quantify sex-, age-, and occupation type-specific effects of PET on physical fitness and to characterize dose-  
8 response relationships of PET modalities that could maximize gains in physical fitness in the working popula-  
9 tion.

## 10 Data sources

11 A computerized systematic literature search was conducted in the databases PubMed and Cochrane Library  
12 (2000-2019) to identify articles related to PET in workers.

## 13 Study eligibility criteria

14 Only randomized controlled trials with a passive control group were included if they investigated the effects of  
15 PET programs in workers and tested at least one fitness measure.

## 16 Study appraisal and synthesis methods

17 Weighted mean standardised mean differences ( $SMD_{wm}$ ) were calculated using random effects models. A multi-  
18 variate random effects meta-regression was computed to explain the influence of key training modalities (e.g.,  
19 training frequency, session duration, intensity) on the effectiveness of PET on measures of physical fitness. Fur-  
20 ther, subgroup univariate analyses were computed for each training modality. Additionally, methodological  
21 quality of the included studies was rated with the help of the Physiotherapy Evidence Database (PEDro)Scale.

## 22 Results

23 Overall, 3,423 workers aged 30-56 years participated in 17 studies (19 articles) that were eligible for inclusion.  
24 Methodological quality of the included studies was moderate with a median PEDro score of 6. Our analyses  
25 revealed significant, small-sized effects of PET on cardiorespiratory fitness (CRF), muscular endurance, and  
26 muscle power ( $0.29 \leq SMD_{wm} \leq 0.48$ ). Medium effects were found for CRF and muscular endurance in younger  
27 workers ( $\leq 45$  years) ( $SMD_{wm}=0.71$ ) and white-collar workers ( $SMD_{wm}=0.60$ ), respectively. Multivariate random  
28 effects meta-regression for CRF revealed that none of the examined training modalities predicted the effects of  
29 PET on CRF ( $R^2=0$ ). Independently computed subgroup analyses showed significant PET effects on CRF when  
30 conducted for 9-12 weeks ( $SMD_{wm}=0.31$ ) and for 17-20 weeks ( $SMD_{wm}=0.74$ ).

## 31 Conclusions

32 PET effects on physical fitness in healthy workers are moderated by age (CRF) and occupation type (muscular  
33 endurance). Further, independently computed subgroup analyses indicated that the training period of the PET  
34 programs may play an important role in improving CRF in workers.

## 36 KEY POINTS

- 37 • Physical exercise training conducted at the workplace significantly improved cardiorespiratory fitness,  
38 muscular endurance, and muscle power in the working population.
- 39 • The effects of physical exercise training at the workplace were moderated by age and occupation type.  
40 Only young workers showed training-induced gains in cardiorespiratory fitness. Increments in muscular  
41 endurance were found in white-collar workers only.
- 42 • Our dose-response relationships revealed that the examined key training modalities (e.g., training peri-  
43 od, training frequency) did not predict the effects of physical exercise training on cardiorespiratory fit-  
44 ness. However, independently computed subgroup analyses indicated that training periods of 17-20  
45 weeks showed the largest effects of physical exercise training on cardiorespiratory fitness.



## 1. INTRODUCTION

Previous studies have reported a significant relationship between physical fitness and work performance, health, daily life activities, and mobility [1–3]. In general, physical fitness is defined as a set of health- or skill-related attributes (e.g., cardiorespiratory fitness [CRF], muscle strength, balance) that people have or achieve to carry out daily tasks [4]. Higher levels of physical fitness as indicated by upper- and lower-body strength are associated with a lower risk of all-cause mortality in adults across the lifespan [5]. Further, Christensen et al. [6] examined associations between changes in physical fitness and on-the-job performance following three months of a multifactorial intervention program in healthcare workers. The authors reported significant and medium-sized correlations between increments in trunk flexor/extensor strength and gains in on-the-job performance ( $.411 \leq \text{Pearson's } r \leq .456$ ), indicating the importance of physical fitness for the working population (i.e., workforce).

In order to improve or maintain physical fitness in adults and seniors, current international physical activity recommendations suggest a minimum dosage of at least 150 min/week of moderate-to-vigorous intensity [7–9]. Physical activity comprises any physical movements produced by skeletal muscles that results in energy expenditure [4]. Interestingly, it was recently highlighted that not all physical activities contribute to fitness and health [10–12]. Occupational physical activities such as lifting heavy loads, repetitive and fatiguing movements, or constrained postures may induce pain and discomfort, thereby decreasing physical fitness [10]. Further, physically demanding work tends to increase the risk for long-term sickness absence and early mortality especially in males, even after adjustment for relevant confounders such as leisure time physical activity, alcohol intake and/or smoking [11, 12]. Thus, it was suggested to regularly include well-structured health-enhancing physical exercises into weekly routines at the workplace to counteract the negative side effects of monotonous physical tasks at work [1, 10]. Further, given that most adults spend half of their waking hours at the workplace, the worksite setting offers a unique opportunity to promote physical activity and fitness as well as engage individuals who might not otherwise participate in physical exercise training.

So far, the literature on the effects of physical exercise training (PET) conducted at the workplace on physical fitness is controversial [13]. According to Caspersen et al. [4] and Garber et al. [7], PET refers to any planned, structured, and repetitive physical activity with the goal to maintain or improve physical fitness and/or health. Methodological limitations (e.g., randomization, blinding, poor compliance) accounted for the many inconsistencies. Since 2003, high-quality randomized and controlled trials (RCTs) have demonstrated that workers' physical fitness can benefit from PET programs [14, 15], making a fresh review of the topic relevant. For example, an 8-week combined balance and strength training compared with a passive control group significantly improved muscle strength, power, and balance in middle-aged workers [14]. One year combined strength and endurance training compared with passive controls significantly enhanced CRF in office workers [15].

To the best of our knowledge, there is currently no systematic review and meta-analysis available that included RCTs only and thus provides the highest level on the evidence-based medicine pyramid regarding the effects of PET on physical fitness (e.g., CRF, muscle strength, balance) in the workforce [16, 17]. Additionally, there is scarce information on how to optimize training effects on physical fitness measures and to avoid over- or under-prescription of PET.

Thus, in an exploratory approach, the objectives of this systematic literature review and meta-analysis were to i) analyse the effects of PET on physical fitness measures in the workforce including potentially modify-

ing variables such as age, sex, and type of occupation, and ii) characterize dose-response relationships of PET parameters (e.g., training period, session duration, frequency, intensity) by quantitative analyses of PET studies in workers. We hypothesized that i) PET has a beneficial effect on physical fitness in the workforce, and ii) the effects are moderated by age, sex, and type of occupation.

## 2. METHODS

Our systematic literature review was conducted in accordance with the recommendations of the “Preferred Reporting Items for Systematic Reviews and Meta-Analyses” (PRISMA) [18].

### 2.1. Literature search

We performed a computerized systematic literature review in the electronic databases PubMed and Cochrane Library from 01/01/2000 to 30/06/2019. A Boolean-search strategy was used with the operators “AND”, “NOT” and “OR” as well as study keywords related to physical fitness, PET, and workers (Table S1). The search was limited to ages (18-65 years) and languages (English, German). Further, the reference lists of the included studies and relevant review articles [1, 10, 13, 19] were screened for titles to identify additional adequate references for inclusion in our meta-analysis.

### 2.2. Eligibility criteria for selecting studies

Studies were included in this systematic review and meta-analysis if they provided relevant information with regards to the PICOS approach (i.e., participants, interventions, comparators, outcomes, and study design) [18]. The following criteria were predefined for inclusion: (a) full-text availability; (b) population: workers with mean ages ranging from 18 to 65 years; (c) intervention: PET programs for the promotion of physical activity/fitness (e.g., cardiovascular training, strength training, team sport activities) performed at or nearby the workplace; (d) comparator: passive control group (i.e., no alternative training) maintaining its regular activity behaviour; (e) outcome: at least one measure of CRF, muscle strength, muscular endurance, muscle power, and/or balance; (f) study design: RCT.

Studies were excluded if they: (a) specifically included patient populations only (e.g., hypertension, type 2 diabetes); (b) had no control group or alternative intervention groups (e.g., behavioural training) only; (c) did not meet the minimum requirements regarding the description of at least one training modality (e.g., training duration, frequency, or intensity); (d) did not report results adequately (i.e., means and standard deviations/errors) or if respective authors did not reply to our inquiries sent by email. Based on the a priori defined inclusion and exclusion criteria, two independent reviewers (OP, MH) screened potentially relevant articles by analysing titles, abstracts, and full texts of the respective articles to elucidate their eligibility. In case MH and OP did not reach an agreement concerning the inclusion of an article, a third author (UG or TD) was contacted.

### 2.3. Coding of studies

All included studies were coded for the variables listed in Table 1. A template from previous systematic reviews and meta analyses of our research group was used to extract data [20, 21]. One author (MH) extracted the data from the included studies and a second author (OP) double-checked the extracted data. Disagreements were resolved through personal communication between the two authors (MH, OP). If no agreement was achieved, a third author was contacted (TD) to solve previous disagreement. Our analyses focused on different measures of physical fitness. If studies reported multiple variables within one of these fitness components, only one representative outcome variable was included in the analyses. The variable with the highest priority for each outcome was illustrated in Table 1. If studies reported outcome variables other than the preferred variables, we included test variables that were most similar to the ones described above in terms of their temporal/ spatial structure.

Further, we coded PET according to the following training parameters: training type (e.g., resistance training, endurance training), training period, frequency (i.e., sessions/week), session duration, intensity, and supervision (i.e., supervised, less supervised). If a study reported exercise progression over the training period, the mean number of frequency and session duration were computed. PET was defined as supervised if at least 50% of the sessions were attended by an instructor supervising the execution of exercises [22]. Accordingly, a training group was rated as less supervised, if less than 50% of the sessions were attended by an instructor. To obtain sufficient statistical power to calculate dose-response relationships, we computed our analyses irrespective of age, sex, and type of occupation.

## 2.4. Assessment of risk of bias

The Physiotherapy Evidence Database (PEDro) scale was used to quantify the risk of bias in eligible studies and to provide information on the general methodological quality of studies. The PEDro scale rates internal study validity and the presence of statistical replicable information on a scale from zero (high risk of bias) to ten (low risk of bias) with  $\geq 6$  representing a cut-off score for studies with low risk of bias [23]. In this regard, it has to be taken into account that it is impossible to blind participants and instructors in PET studies as rated by the PEDro scale. If available, one author of our research group (MH) obtained information on the PEDro scores of the respective studies from the PEDro database ([www.pedro.org.au](http://www.pedro.org.au)). If studies were not listed in the database, one author (MH) evaluated the respective studies according to the eleven items of the PEDro scale and a second author (OP) double-checked the scores.

## 2.5. Statistical analysis

To determine the effects of PET on physical fitness measures in the workforce, the between-subject standardized mean differences (SMD) were calculated according to the following equation:  $SMD = \frac{m_1 - m_2}{s_{pooled}}$  where  $m_1$  stands for the mean post-value of the PET group,  $m_2$  for the mean post-value of the control group, and  $s_{pooled}$  for the pooled standard deviation. Whenever possible, data from intention-to-treat analyses were used. In accordance with Hedges and Olkin [24], the SMD was adjusted for the respective sample size by using the factor  $\left(1 - \frac{3}{4N-9}\right)$  with  $N$  representing the total sample size. A random effects model was applied to weight each included articles according to the magnitude of the respective standard error and to finally calculate the weighted

mean SMD ( $SMD_{wm}$ ).  $SMD_{wm}$  were aggregated for the respective outcomes if the training type was specific for the outcome (e.g., endurance training, team sports, and multicomponent training for CRF). Subgroup univariate analyses for moderator variables (i.e., sex, age, type of occupation) were computed by aggregating  $SMD_{wm}$  values for specific subgroups by comparing subgroup effect sizes for statistically significant differences using a Chi<sup>2</sup> trend test. To specify dose–response relationships, additional subgroup univariate analyses were calculated for program modalities (i.e., training type, training period, frequency, session duration, intensity, supervision). Additionally, multivariate random effects meta-regressions were computed with Comprehensive Meta-analysis version 3.3.07 (Biostat Inc., Englewood, NJ, USA) to verify if any of the examined program modalities predict the effectiveness of PET in the workforce. At least two PET intervention groups had to be included to calculate SMDs, for each proxy of physical fitness [25]. This meta-analysis was conducted using Review Manager 5.3 (Nordic Cochrane Centre, Copenhagen, Denmark). Positive SMD values were consistently reported if the effects were in favour of PET compared with a control. For data interpretation, effect size values of  $SMD < 0.50$  indicate small, of  $0.50 \leq SMD < 0.80$  indicate medium, and of  $SMD \geq 0.80$  indicate large effects [26]. Further, between-study heterogeneity was assessed using  $I^2$  and Chi<sup>2</sup> statistics. Heterogeneity was interpreted as low ( $I^2 \leq 25\%$ ), moderate ( $25\% < I^2 \leq 50\%$ ), high ( $50\% < I^2 \leq 75\%$ ), or considerable ( $I^2 > 75\%$ ) [27, 28]. The level of significance was set at  $p < .05$ .

### 3. RESULTS

#### 3.1. Study characteristics

A total of 515 potentially relevant articles were identified by the searches (Figure 1). Finally, 17 studies (19 articles;  $n = 3,423$  workers at baseline; 1,065 men, 2,358 women) remained for the quantitative analysis. The sample size in the individual studies ranged from 19-730 participants (Table 2). There were 2 studies that included males only, 3 studies that included females only, and 12 studies that included males and females. Eight studies incorporated young adults (range of mean age: 30-44 years), whereas middle-aged adults were recruited in 9 studies (range of mean age: 45-56 years). In terms of occupational characteristics, 9 studies included blue collar workers and 8 studies examined white collar workers. Attendance rates ranged from 30 to 99% with only four studies reporting attendance rates  $\geq 70\%$  [14, 29].

Interventions (i.e., 25 PET groups in total) comprised resistance training ( $n = 10$  intervention groups), endurance training (6), team sports activities (1), and multicomponent training (8). The PET interventions lasted between 8-52 weeks, at a frequency of 1-15 sessions per week, for duration of 7-60 min. Twenty PET intervention groups were classified as supervised and 4 were less supervised (in one intervention, the classification of training supervision was not applicable). Of note, some of the included articles referred to the same study but were different in terms of the fitness outcomes (i.e., [30] vs. [31], [15] vs. [32]).

A median PEDro score of 6 (range: 4-8) was detected for the included studies and 9 out of 17 studies reached the predetermined cut-off value  $\geq 6$  (Table 3).

#### 3.2. Effects of physical exercise training conducted at the workplace on physical fitness

Figures 2 to 6 show the overall effects of PET compared with a passive control on measures of physical fitness. There were significant and small-sized effects of PET on measures of CRF ( $SMD_{wm} = 0.34$ ,  $p = 0.002$ ,  $I^2 = 69\%$ ,  $Chi^2 = 35.5$ ,  $df = 11$ ; Figure 2), muscular endurance ( $SMD_{wm} = 0.48$ ,  $p < 0.001$ ,  $I^2 = 10\%$ ,  $Chi^2 = 7.81$ ,  $df = 7$ ; Figure 4), and muscle power ( $SMD_{wm} = 0.29$ ,  $p = 0.02$ ,  $I^2 = 0\%$ ,  $Chi^2 = 2.54$ ,  $df = 4$ ; Figure 5). There were no significant effects of PET on muscle strength and balance ( $-0.04 \leq SMD_{wm} \leq 0.35$ ,  $p > .05$ ; Figures 3, 6).

### 3.3. Effects of sex, age, and occupation on fitness gains following physical exercise training conducted at the workplace

Table 4 shows the subgroup analyses according to sex, age, and occupation. Significant main effects of age were found on PET-induced CRF-responses ( $p = 0.02$ ) with medium-sized effects in the subgroup young workers ( $SMD_{wm} = 0.71$ ,  $p = 0.006$ ). Further, significant main effects of occupation were observed on PET-induced responses in muscular endurance ( $p = 0.04$ ) with medium-sized effects in the subgroup white-collar workers ( $SMD_{wm} = 0.60$ ,  $p < 0.001$ ).

### 3.4. Dose-response relationships of physical exercise training conducted at the workplace

Table 5 shows the results of a multivariate random effects meta-regression for program modalities of different categories including training period, frequency, session duration, and intensity. Due to the limited number of studies with sufficient information on these PET program modalities, meta-regression was calculated for CRF only. None of the training modalities (i.e., training period, frequency, session duration, and intensity) significantly predicted PET-induced CRF gains ( $p > 0.05$ ). Explained between-study variance ( $R^2$ ) was 0.00.

Table 6 shows subgroup analyses for different program modalities. Significant main effects of training period ( $p < 0.001$ ) were shown on PET-induced changes in CRF. More precisely, the subgroup PET period of 9-12 weeks induced significant and small-sized effects ( $SMD_{wm} = 0.31$ ,  $p = 0.009$ ) and PET period of 17-20 weeks induced significant and medium-sized effects ( $SMD_{wm} = 0.74$ ,  $p = 0.02$ ).

## 4. DISCUSSION

This systematic review with meta-analysis examined the general effects as well as the age-, sex-, and occupation-specific impact of PET on physical fitness in the workforce. In addition, dose-response relationships of PET variables were computed. The main findings were that (a) PET has significant and small-sized effects on CRF, muscular endurance, and muscle power; (b) PET-induced gains in CRF and muscular endurance were particularly observed in young workers and white-collar workers, respectively; (c) Frequency, session duration, and intensity predict PET-induced CRF-enhancements.

### 4.1. Effects of physical exercise training conducted at the workplace on physical fitness

When PET is integrated in the workplace setting and performed at or nearby the workplace, PET can improve workers' physical fitness. More specifically, PET increases workers' CRF, muscular endurance, and muscle power. These results support the conclusions of previous narrative review articles that demonstrated

fitness gains following PET [1, 10]. More precisely, improvements were reported in measures of CRF (5-14%) following PET in different workgroups (e.g., office workers, health care workers, cleaners) [1, 10]. Our aggregated results add fresh evidence that expands previous knowledge [13]. The corresponding changes in relative VO<sub>2</sub>max ranged from 1.8-3.9 ml/(min\*kg) [33, 34]. Considering that every 1-ml/(min\*kg) increase in VO<sub>2</sub>max is associated with a 45-day increase of longevity [35], this may result in a 81-176-day increase of longevity. Our study included only RCT's from the last two decades, all of which have been performed with less risk of bias and thorough methodologies. By doing so, we were able to appraise and synthesize current high-level evidence on the effects of PET on components of physical fitness in the workforce [16, 17].

Of note, higher levels of physical fitness can contribute to daily activities, mobility, occupational performance, and health in adults [5, 10, 13, 36, 37]. For instance, studies indicate that gains in CRF, muscle strength, and balance performance following PET programs can translate to reduced prevalence of neck, shoulder and back pain, higher workability and lower sickness absence [10]. Future studies need to systematically analyze the literature and aggregate the effects of PET programs on health-related outcomes as well as occupational performance in the workforce to confirm these findings.

#### 4.2. Effects of sex, age, and type of occupation on fitness gains following physical exercise training conducted at the workplace

Sex and age influence physical performance across the lifespan. For instance, absolute muscle strength [38, 39], muscle power [38], and aerobic capacity [40] are lower whereas flexibility is greater [41] in females compared with males. Additionally, levels of these fitness components are in general lower in older compared with younger individuals [38–41] indicating that performance declines with aging. Several morphological and physiological factors contribute to the differences between sexes (e.g., muscle mass [42], airways [43], substrate utilization [44], fatigue resistance [45]) and ages (e.g., sarcopenia [46], loss of motor units [46]) affecting trainability. Moreover, in the working population, the type of occupation was introduced as an important individual fitness moderator [10] as strenuous and monotonous occupational physical activities may induce pain and discomfort, thereby impairing fitness measures [10].

We found that PET effects were age-dependent favoring workers aged <45 years. The interventions focused on endurance training at moderate-to-high intensities (60-95% maximum heart rate) in the intervention groups [15, 29, 34, 47]. A recent meta-analysis reported that continuous endurance training at moderate intensities (60-80% maximum heart rate) is effective to improve CRF indexed by VO<sub>2</sub>max in young and middle-aged adults [48]. There seems to be an interaction between age and PET intensity because high-intensity interval training (90-95% maximum heart rate) preferentially improved CRF in older and less fit individuals compared with continuous endurance training [48]. The emerging recommendation is that young workers should perform PET (i.e., endurance training) at moderate-to-high intensities to improve their CRF. However, future studies need to examine whether high-intensity interval training in the workplace setting can further enhance CRF. This would be beneficial in relation to time savings as well as it may motivate more people to engage in PET, as time often has been proposed as a barrier [49].

Occupation can modify the effects of PET on muscular endurance with a significant and medium effect for the white-collar workers only. Traditionally, white-collar workers experience low physical work demands



whereas blue-collar workers are exposed to high physical work demands [50]. Cross-sectional studies showed that high physical work demand is associated with low physical fitness [51, 52]. For instance, higher levels of physical demands as indicated by ratings of perceived exertion (scale 6-20) during a working day was associated with lower muscle strength values (e.g., maximum trunk extensor and handgrip strength) in middle-aged Finnish municipal workers [51]. Additionally, workers with predominantly physical work demands showed impaired physical fitness (i.e., balance, trunk extensor muscular endurance) and cognitive performance and higher levels of perceived stress compared with workers who experience primarily mental work demands [53]. Further, in a recent RCT, a 12-month endurance training program at  $\geq 60\%$  VO<sub>2</sub>max improved CRF (i.e., VO<sub>2</sub>max) and other risk factors for cardiovascular diseases (e.g., waist circumference, resting heart rate) relative to a control group in middle-aged cleaners [47]. However, stratified analyses on the relative aerobic workload at baseline revealed that most of the beneficial training effects on risk factors remained only in workers with lower aerobic workloads of  $<30\%$  heart rate reserve [47]. These results together with the findings from the present study support the model that high physical work demands (e.g., lifting heavy loads, repetitive and fatiguing movements, constrained postures) may induce pain and discomfort thereby mitigating specific PET effects in the development of fitness and/or health outcomes in the workforce [10]. Indeed, it was suggested to regularly include physical exercise into the weekly routines at the workplace in particular to counteract the negative effects of occupational tasks on physical fitness and health [1, 10]. Nevertheless, future studies need to identify appropriate PET programs conformed to the physical activities of the respective workplace. For instance, 12 months of endurance-type PET were conducted in a sample of cleaners in order to reduce the rating of perceived exertion and the need for recovery after the physically demanding workdays [54]. The study indicated that in the intervention compared with the control group, the need for recovery significantly decreased (-12%) after the intervention period with concomitant improvements in work ability (4%) [54]. Moreover, it was suggested to develop intelligent PET programs which take workers' individual physiological capacities relative to their occupational demands and disorders into account [15, 32, 55]. In this regard, a 1-year multicomponent intelligent PET revealed a significant increase in work ability (4%) and self-rated health status (9%) compared with a control group in office workers [56]. Additionally, productivity increased by 6% and absenteeism was reduced by 29% if adherence rate was  $\geq 70\%$ . Future studies in the form of randomized controlled trials are needed that specifically examine the role of work demands (e.g., comparing high vs. low physical work demand jobs) on the effectiveness of single PET programs to enhance physical fitness as well as health-related parameters (e.g., pain prevalence, perceived stress).

Interestingly, we did not observe any sex-specific effects on PET-related changes in physical fitness. However, in agreement with our findings, individual research studies comparing relative changes in muscle strength following resistance training [57, 58] and in CRF following endurance training [40] also indicated similar training-induced gains in males and females. It has to be noted though that we included data from female or male participants only or data pooled across sex. There is a gap in the literature directly analyzing the effects of PET in males versus females within one study design.

#### 4.3. Dose-response relationships of physical exercise training conducted at the workplace

The current recommendations for adults consistently postulated a minimal dosage of 150 min a week of moderate-intensity aerobic activity (i.e., endurance training) and muscle strengthening exercises 2 days a week

[7–9]. To identify key training modalities that are responsible for the observed fitness gains following PET, we performed a multivariate random effects meta-regression analysis. The results indicated that none of the examined training modalities (i.e., training period, frequency, session duration, and intensity) significantly predicted improvements in CRF following PET. The applied statistical model explained 0% of the between-study variance. These findings imply that additional training modalities not included in the regression model (e.g., adherence rate) may have a major effect on PET to improve CRF.

In addition to meta-regression, independent subgroup analyses were conducted within each single training modality. In this regard, the current analyses revealed that the training period significantly modified the CRF responses to PET in workers. Training periods of 9-12 weeks and 17-20 weeks induced significantly small and medium effect, respectively, indicating that PET interventions should be performed for 4 to 5 months to improve workers' CRF. Milanovic et al. [48] previously showed in a systematic review and meta-analysis that endurance interventions of longer duration are more effective to improving  $VO_{2max}$  as a measure of CRF in young and middle-aged adults. This finding was recently reconfirmed in meta-analysis on the effects of PET on  $VO_{2peak}$  in the workforce [59]. It seems reasonable to assume that intervention periods of >24 weeks may be even more effective to enhance CRF in workers. However, the included studies of long intervention periods (>24 weeks) specifically used an intention-to-treat analysis [15, 47]. Despite lower statistical power to find significant effects compared with per-protocol analyses, intention-to-treat analyses are used to reduce possible bias from differences in adherence rates [60]. Adherence rates in the long-term studies (>24 weeks intervention period) ranged from 51-56% [15, 47]. Adherence rates in most of the included short-to-medium-term studies ( $\leq 24$  weeks) were higher (50-81%) [29, 34, 61, 62] which may in part explain the larger effectiveness to improve CRF. From a practitioner's point of view, special attention should be paid to the recruitment procedures for workplace health promotion programs. Further, appropriate strategies are required in public health promotion to make sustainable programs and participation [63].

An unexpected finding was a lack of effect by PET in general and resistance training in particular on muscle strength. The large heterogeneity of the studies could cause this negative finding, as this analysis included studies using resistance training only [22, 29, 33, 64, 65], soccer training [31], and multicomponent training comprising concurrent PET [32–34, 66] or combined resistance and balance training [14]. However, according to the concept of training specificity [67], intervention studies should consistently include strengthening exercises in their PET programs on a regular basis if the goal is to enhance muscle strength. In terms of multicomponent training, strength gains following concurrent training can be compromised when compared with single-mode resistance training (i.e., interference effect) particularly with increasing training experience [68]. Furthermore, intensities used in some resistance training groups ranged from 8- to 20-repetition maximum [22, 33, 64] or were not sufficiently reported [14, 29, 66]. Strengthening exercises with repetition maxima of  $\leq 12$  corresponding to 1-repetition maximum loads of  $\geq 60\%$  are required to develop muscle strength in adults [69]. Thus, less specific training stimuli, interference effects, and/or insufficient intensities during PET could partly explain that overall muscle strength was not enhanced following training.

Lastly, we found no effect of supervision on PET-induced fitness gains. In a recent randomized controlled trial, effects of supervised versus less supervised resistance training on muscle strength and muscular endurance were examined in healthy office workers [22]. In line with our systematic review and meta-analysis, similar fitness gains were observed in supervised (100% supervision) and less supervised (50% supervision)



training groups when compared with a passive control group within the same study. Nevertheless, it was highlighted that supervision may be an important factor for PET adherence rate [22]. Additionally, supervision was suggested as a strategy to support sustained changes in physical activity behavior [70]. Furthermore, a systematic review with meta-analysis indicated that supervised resistance and/or balance training programs are more effective to improve muscle strength, muscle power, and balance than less supervised training programs in old adults aged  $\geq 65$  years [71]. Thus, physical fitness gains can be induced with lower levels of supervision ( $< 50\%$  supervised sessions) in young workers as long as simple exercises are performed with appropriate initial exercise instructions. However, supervision may become more important with older workforce to promote exercise motivation and physical activity behavior.

#### 4.4. Limitations

The considerable heterogeneity (i.e.,  $I^2 = 0-93\%$ ) among all studies is the strongest limitation of this systematic review and meta-analysis. Subgroup analysis helped to identify potential reasons for the observed magnitudes in heterogeneity. Another limitation is that univariate subgroup analyses were computed independently without controlling for interdependencies in the PET protocol. Comparative studies are needed in addition to meta-analyses to examine the effects of one training modality while the other modalities are kept constant. Further limitations of this systematic review and meta-analysis are the high risk of bias of some of the included studies (9 out of 17 studies reached the predetermined cut-off value of  $\geq 6$ ) and the uneven distribution of SMDs calculated for the respective fitness measures.

#### 5. CONCLUSIONS

PET at work can improve CRF, muscular endurance, and muscle power in the working population. Age and type of occupation appeared to moderate these effects (CRF, muscular endurance). However, 47% percent of the included studies were at high risk of bias, so the results should be interpreted with caution. Findings from the meta-regression showed that the examined key training modalities (e.g., training period, training frequency) did not predict the effects of PET on CRF. However, independently computed subgroup analyses indicated that training periods of 17-20 weeks showed the largest effects of PET on cardiorespiratory fitness. The physiological capacity of the employees relative to occupational demands should be taken into account and intelligent PET programs should be tailored individually.

384 Compliance with ethical standards

385 *Funding*

386 The authors would like to thank the Commission for Research and Young Researchers (FNK) of the University  
387 of Potsdam for financial support during the preparation of the study design. No other sources of funding were  
388 used to assist in the preparation of this article.

389 *Conflicts of interest*

390 Olaf Prieske, Tina Dalager, Michael Herz, Tibor Hortobágyi, Gisela Sjøgaard, Karen Søgaard and Urs Granacher  
391 declare that they have no conflicts of interest relevant to the content of this review.

392 *Data availability*

393 The datasets used and/or analyzed during the current study are available from the corresponding author on rea-  
394 sonable request.

396 Authors' contributions

397 OP, TD, KS, and UG: Made substantial contributions to conception and design; OP, TD, and MH: Con-  
398 tributed to data collection; OP, TD, and MH: Carried out data analysis and interpretation together with TH, GS,  
399 KS, and UG; OP: Wrote the first draft of the manuscript and all authors were involved in revising it critically for  
400 important intellectual content; All authors gave final approval of the version to be published and agreed to be  
401 accountable for all aspects of the work.

## REFERENCES

1. Sjøgaard G, Christensen JR, Justesen JB, Murray M, Dalager T, Fredslund GH, et al. Exercise is more than medicine: The working age population's well-being and productivity. *J Sport Health Sci.* 2016;5:159–65. doi:10.1016/j.jshs.2016.04.004.
2. Hansen GM, Marott JL, Holtermann A, Gyntelberg F, Lange P, Jensen MT. Midlife cardiorespiratory fitness and the long-term risk of chronic obstructive pulmonary disease. *Thorax* 2019. doi:10.1136/thoraxjnl-2018-212821.
3. Leong DP, Teo KK, Rangarajan S, Lopez-Jaramillo P, Avezum A, Orlandini A, et al. Prognostic value of grip strength: findings from the Prospective Urban Rural Epidemiology (PURE) study. *Lancet.* 2015;386:266–73. doi:10.1016/S0140-6736(14)62000-6.
4. Caspersen CJ, Powell KE, Christenson GM. Physical activity, exercise, and physical fitness: definitions and distinctions for health-related research. *Public Health Rep.* 1985;100:126–31.
5. García-Hermoso A, Cavero-Redondo I, Ramírez-Vélez R, Ruiz JR, Ortega FB, Lee D-C, et al. Muscular strength as a predictor of all-cause mortality in an apparently healthy population: a systematic review and meta-analysis of data from approximately 2 million men and women. *Arch Phys Med Rehabil.* 2018;99:2100–13. doi:10.1016/j.apmr.2018.01.008.
6. Christensen JR, Kongstad MB, Sjøgaard G, Søgaard K. Sickness presenteeism among health care workers and the effect of BMI, cardiorespiratory fitness, and muscle strength. *J Occup Environ Med.* 2015;57:e146-52. doi:10.1097/JOM.0000000000000576.
7. Garber CE, Blissmer B, Deschenes MR, Franklin BA, Lamonte MJ, Lee I-M, et al. American College of Sports Medicine position stand. Quantity and quality of exercise for developing and maintaining cardiorespiratory, musculoskeletal, and neuromotor fitness in apparently healthy adults: guidance for prescribing exercise. *Med Sci Sports Exerc.* 2011;43:1334–59. doi:10.1249/MSS.0b013e318213fefb.
8. Rütten A, Pfeifer K, editors. National recommendations for physical activity and physical activity promotion. Erlangen: FAU University Press; 2016.
9. Piercy KL, Troiano RP, Ballard RM, Carlson SA, Fulton JE, Galuska DA, et al. The physical activity guidelines for americans. *JAMA.* 2018;320:2020–8. doi:10.1001/jama.2018.14854.
10. Søgaard K, Sjøgaard G. Physical activity as cause and cure of muscular pain: evidence of underlying mechanisms. *Exerc Sport Sci Rev.* 2017;45:136–45. doi:10.1249/JES.0000000000000112.
11. Coenen P, Huysmans MA, Holtermann A, Krause N, van Mechelen W, Straker LM, et al. Do highly physically active workers die early? A systematic review with meta-analysis of data from 193 696 participants. *Br J Sports Med* 2018. doi:10.1136/bjsports-2017-098540.
12. Holtermann A, Hansen JV, Burr H, Søgaard K, Sjøgaard G. The health paradox of occupational and leisure-time physical activity. *Br J Sports Med.* 2012;46:291–5. doi:10.1136/bjsm.2010.079582.
13. Proper KI, Koning M, van der Beek AJ, Hildebrandt VH, Bosscher RJ, van Mechelen W. The effectiveness of worksite physical activity programs on physical activity, physical fitness, and health. *Clin J Sports Med.* 2003;13:106–17.
14. Granacher U, Wick C, Rueck N, Esposito C, Roth R, Zahner L. Promoting balance and strength in the middle-aged workforce. *Int J Sports Med.* 2011;32:35–44. doi:10.1055/s-0030-1267214.
15. Dalager T, Justesen JB, Murray M, Boyle E, Sjøgaard G. Implementing intelligent physical exercise training at the workplace: health effects among office workers-a randomized controlled trial. *Eur J Appl Physiol.* 2016;116:1433–42. doi:10.1007/s00421-016-3397-8.

16. Murad MH, Altayar O, Bennett M, Wei JC, Claus PL, Asi N, et al. Using GRADE for evaluating the quality of evidence in hyperbaric oxygen therapy clarifies evidence limitations. *J Clin Epidemiol.* 2014;67:65–72. doi:10.1016/j.jclinepi.2013.08.004.
17. Burns PB, Rohrich RJ, Chung KC. The levels of evidence and their role in evidence-based medicine. *Plast Reconstr Surg.* 2011;128:305–10. doi:10.1097/PRS.0b013e318219c171.
18. Liberati A, Altman DG, Tetzlaff J, Mulrow C, Gøtzsche PC, Ioannidis, John P A, et al. The PRISMA statement for reporting systematic reviews and meta-analyses of studies that evaluate healthcare interventions: explanation and elaboration. *BMJ.* 2009;339:b2700.
19. Demou E, MacLean A, Cheripelli LJ, Hunt K, Gray CM. Group-based healthy lifestyle workplace interventions for shift workers: a systematic review. *Scand J Work Environ Health.* 2018;44:568–84. doi:10.5271/sjweh.3763.
20. Prieske O, Muehlbauer T, Granacher U. The role of trunk muscle strength for physical fitness and athletic performance in trained individuals: a systematic review and meta-analysis. *Sports Med.* 2016;46:401–19. doi:10.1007/s40279-015-0426-4.
21. Lesinski M, Prieske O, Granacher U. Effects and dose-response relationships of resistance training on physical performance in youth athletes: a systematic review and meta-analysis. *Br J Sports Med.* 2016;50:781–95. doi:10.1136/bjsports-2015-095497.
22. Dalager T, Bredahl TGV, Pedersen MT, Boyle E, Andersen LL, Sjøgaard G. Does training frequency and supervision affect compliance, performance and muscular health? A cluster randomized controlled trial. *Man Ther.* 2015;20:657–65. doi:10.1016/j.math.2015.01.016.
23. Maher CG, Sherrington C, Herbert RD, Moseley AM, Elkins M. Reliability of the PEDro scale for rating quality of randomized controlled trials. *Phys Ther.* 2003;83:713–21.
24. Hedges LV, Olkin I. Statistical methods for meta-analysis. Orlando: Academic Press; 1985.
25. Higgins JPT, Green S, editors. Cochrane handbook for systematic reviews of interventions: The Cochrane Collaboration; 2011.
26. Cohen J. Statistical power analysis for the behavioral sciences. 2nd ed. Hillsdale: Erlbaum; 1988.
27. Higgins JPT, Thompson SG, Deeks JJ, Altman DG. Measuring inconsistency in meta-analyses. *BMJ.* 2003;327:557–60. doi:10.1136/bmj.327.7414.557.
28. Deeks JJ, Higgins JPT, Altman DG. Analysing data and undertaking meta-analyses. In: Higgins JPT, Green S, editors. Cochrane handbook for systematic reviews of interventions: The Cochrane Collaboration; 2011. p. 243–296.
29. Sertel M, Üçsular FD, Uğurlu Ü. The effects of worksite exercises on physical capabilities of workers in an industry of a developing country: A randomized controlled study. *Isokin Exerc Sci.* 2016;24:247–55. doi:10.3233/IES-160624.
30. Barene S, Krstrup P, Jackman SR, Brekke OL, Holtermann A. Do soccer and Zumba exercise improve fitness and indicators of health among female hospital employees? A 12-week RCT. *Scand J Med Sci Sports.* 2014;24:990–9. doi:10.1111/sms.12138.
31. Barene S, Holtermann A, Oseland H, Brekke O-L, Krstrup P. Effects on muscle strength, maximal jump height, flexibility and postural sway after soccer and Zumba exercise among female hospital employees: a 9-month randomised controlled trial. *J Sports Sci.* 2016;34:1849–58. doi:10.1080/02640414.2016.1140906.

32. Dalager T, Justesen JB, Sjøgaard G. Intelligent physical exercise training in a workplace setting improves muscle strength and musculoskeletal pain: A randomized controlled trial. *Biomed Res Int*. 2017;2017:7914134. doi:10.1155/2017/7914134.
33. Pedersen MT, Blangsted AK, Andersen LL, Jørgensen MB, Hansen EA, Sjøgaard G. The effect of worksite physical activity intervention on physical capacity, health, and productivity: a 1-year randomized controlled trial. *J Occup Environ Med*. 2009;51:759–70. doi:10.1097/JOM.0b013e3181a8663a.
34. Gram B, Holtermann A, Søgaard K, Sjøgaard G. Effect of individualized worksite exercise training on aerobic capacity and muscle strength among construction workers--a randomized controlled intervention study. *Scand J Work Environ Health*. 2012;38:467–75. doi:10.5271/sjweh.3260.
35. Clausen JSR, Marott JL, Holtermann A, Gyntelberg F, Jensen MT. Midlife cardiorespiratory fitness and the long-term risk of mortality: 46 years of follow-up. *J Am Coll Cardiol*. 2018;72:987–95. doi:10.1016/j.jacc.2018.06.045.
36. Nunez C, Clausen J, Jensen MT, Holtermann A, Gyntelberg F, Bauman A. Main and interactive effects of physical activity, fitness and body mass in the prevention of cancer from the Copenhagen Male Study. *Sci Rep*. 2018;8:11780. doi:10.1038/s41598-018-30280-5.
37. Granacher U, Muehlbauer T, Gollhofer A, Kressig RW, Zahner L. An intergenerational approach in the promotion of balance and strength for fall prevention - a mini-review. *Gerontol*. 2011;57:304–15. doi:10.1159/000320250.
38. Kjær IGH, Torstveit MK, Kolle E, Hansen BH, Anderssen SA. Normative values for musculoskeletal- and neuromotor fitness in apparently healthy Norwegian adults and the association with obesity: a cross-sectional study. *BMC Sports Sci Med Rehabil*. 2016;8:37. doi:10.1186/s13102-016-0059-4.
39. Danneskiold-Samsøe B, Bartels EM, Bülow PM, Lund H, Stockmarr A, Holm CC, et al. Isokinetic and isometric muscle strength in a healthy population with special reference to age and gender. *Acta Physiol*. 2009;197 Suppl 673:1–68. doi:10.1111/j.1748-1716.2009.02022.x.
40. Skinner JS, Jaskólski A, Jaskólska A, Krasnoff J, Gagnon J, Leon AS, et al. Age, sex, race, initial fitness, and response to training: the HERITAGE Family Study. *J Appl Physiol*. 2001;90:1770–6. doi:10.1152/jappl.2001.90.5.1770.
41. Araújo CGSd. Flexibility assessment: normative values for flexitest from 5 to 91 years of age. *Arq Bras Cardiol*. 2008;90:257–63.
42. Shephard RJ. Exercise and training in women, Part I: Influence of gender on exercise and training responses. *Can J Appl Physiol*. 2000;25:19–34.
43. Sheel AW, Dominelli PB, Molgat-Seon Y. Revisiting dysanapsis: sex-based differences in airways and the mechanics of breathing during exercise. *Exp Physiol*. 2016;101:213–8. doi:10.1113/EP085366.
44. Tarnopolsky MA. Gender differences in substrate metabolism during endurance exercise. *Can J Appl Physiol*. 2000;25:312–27.
45. Hunter SK. Sex differences in fatigability of dynamic contractions. *Exp Physiol*. 2016;101:250–5. doi:10.1113/EP085370.
46. Morley JE, Abbatecola AM, Argiles JM, Baracos V, Bauer J, Bhasin S, et al. Sarcopenia with limited mobility: an international consensus. *J Am Med Dir Assoc*. 2011;12:403–9. doi:10.1016/j.jamda.2011.04.014.
47. Korshøj M, Lidegaard M, Krstrup P, Jørgensen MB, Søgaard K, Holtermann A. Long term effects on risk factors for cardiovascular disease after 12-months of aerobic exercise intervention - a worksite RCT among cleaners. *PLoS One*. 2016;11:e0158547. doi:10.1371/journal.pone.0158547.

48. Milanović Z, Sporiš G, Weston M. Effectiveness of high-intensity interval training (HIT) and continuous endurance training for VO2max improvements: a systematic review and meta-analysis of controlled trials. *Sports Med.* 2015;45:1469–81. doi:10.1007/s40279-015-0365-0.
49. Bredahl TVG, Særvoll CA, Kirkelund L, Sjøgaard G, Andersen LL. When Intervention Meets Organisation, a Qualitative Study of Motivation and Barriers to Physical Exercise at the Workplace. *Sci World J.* 2015;2015:518561. doi:10.1155/2015/518561.
50. Wu B, Porell F. Job characteristics and leisure physical activity. *J Aging Health.* 2000;12:538–59. doi:10.1177/089826430001200405.
51. Savinainen M, Nygård C-H, Ilmarinen J. A 16-year follow-up study of physical capacity in relation to perceived workload among ageing employees. *Ergonomics.* 2004;47:1087–102. doi:10.1080/00140130410001686357.
52. Torgén M, Punnett L, Alfredsson L, Kilbom A. Physical capacity in relation to present and past physical load at work: a study of 484 men and women aged 41 to 58 years. *Am J Ind Med.* 1999;36:388–400.
53. Prieske O, Dalager T, Looks V, Golle K, Granacher U. Physical fitness and psycho-cognitive performance in the young and middle-aged workforce with primarily physical versus mental work demands. *J Public Health (Berl.).* 2019;9:106. doi:10.1007/s10389-019-01099-9.
54. Lidegaard M, Søgaard K, Krstrup P, Holtermann A, Korshøj M. Effects of 12 months aerobic exercise intervention on work ability, need for recovery, productivity and rating of exertion among cleaners: a worksite RCT. *Int Arch Occup Environ Health.* 2018;91:225–35. doi:10.1007/s00420-017-1274-3.
55. Sjøgaard G, Justesen JB, Murray M, Dalager T, Søgaard K. A conceptual model for worksite intelligent physical exercise training--IPET--intervention for decreasing life style health risk indicators among employees: a randomized controlled trial. *BMC Public Health.* 2014;14:652. doi:10.1186/1471-2458-14-652.
56. Justesen JB, Søgaard K, Dalager T, Christensen JR, Sjøgaard G. The effect of intelligent physical exercise training on sickness presenteeism and absenteeism among office workers. *J Occup Environ Med.* 2017;59:942–8. doi:10.1097/JOM.0000000000001101.
57. Staron RS, Karapondo DL, Kraemer WJ, Fry AC, Gordon SE, Falkel JE, et al. Skeletal muscle adaptations during early phase of heavy-resistance training in men and women. *J Appl Physiol.* 1994;76:1247–55. doi:10.1152/jappl.1994.76.3.1247.
58. Abe T, DeHoyos DV, Pollock ML, Garzarella L. Time course for strength and muscle thickness changes following upper and lower body resistance training in men and women. *Eur J Appl Physiol.* 2000;81:174–80. doi:10.1007/s004210050027.
59. Burn NL, Weston M, Maguire N, Atkinson G, Weston KL. Effects of workplace-based physical activity interventions on cardiorespiratory fitness: a systematic review and meta-analysis of controlled trials. *Sports Med* 2019. doi:10.1007/s40279-019-01125-6.
60. Detry MA, Lewis RJ. The intention-to-treat principle: how to assess the true effect of choosing a medical treatment. *JAMA.* 2014;312:85–6. doi:10.1001/jama.2014.7523.
61. Rodriguez-Hernandez MG, Wadsworth DW. The effect of 2 walking programs on aerobic fitness, body composition, and physical activity in sedentary office employees. *PLoS One.* 2019;14:e0210447. doi:10.1371/journal.pone.0210447.
62. Brox JI, Frøystein O. Health-related quality of life and sickness absence in community nursing home employees: randomized controlled trial of physical exercise. *Occup Med.* 2005;55:558–63. doi:10.1093/occmed/kqi153.

63. Rongen A, Robroek SJW, van Lenthe FJ, Burdorf A. Workplace health promotion: a meta-analysis of effectiveness. *Am J Prev Med.* 2013;44:406–15. doi:10.1016/j.amepre.2012.12.007.
64. Hamberg-van Reenen HH, Visser B, van der Beek AJ, Blatter BM, van Dieën JH, van Mechelen W. The effect of a resistance-training program on muscle strength, physical workload, muscle fatigue and musculoskeletal discomfort: an experiment. *Appl Ergon.* 2009;40:396–403. doi:10.1016/j.apergo.2008.11.010.
65. Jørgensen MB, Ektor-Andersen J, Sjøgaard G, Holtermann A, Søgaard K. A randomised controlled trial among cleaners--effects on strength, balance and kinesiophobia. *BMC Public Health.* 2011;11:776. doi:10.1186/1471-2458-11-776.
66. Genin PM, Degoutte F, Finaud J, Pereira B, Thivel D, Duclos M. Effect of a 5-Month Worksite Physical Activity Program on Tertiary Employees Overall Health and Fitness. *J Occup Environ Med.* 2017;59:e3-e10. doi:10.1097/JOM.0000000000000945.
67. Behm DG. Neuromuscular implications and applications of resistance training. *J Strength Cond Res.* 1995;9:264–74.
68. Coffey VG, Hawley JA. Concurrent exercise training: do opposites distract? *J Physiol.* 2017;595:2883–96. doi:10.1113/JP272270.
69. Rhea MR, Alvar BA, Burkett LN, Ball SD. A meta-analysis to determine the dose response for strength development. *Med Sci Sports Exerc.* 2003;35:456–64. doi:10.1249/01.MSS.0000053727.63505.D4.
70. Hunter JR, Gordon BA, Lythgo N, Bird SR, Benson AC. Exercise at an onsite facility with or without direct exercise supervision improves health-related physical fitness and exercise participation: An 8-week randomised controlled trial with 15-month follow-up. *Health Promot J Austr.* 2018;29:84–92. doi:10.1002/hpja.2.
71. Lacroix A, Hortobágyi T, Beurskens R, Granacher U. Effects of supervised vs. unsupervised training programs on balance and muscle strength in older adults: a systematic review and meta-analysis. *Sports Med.* 2017;47:2341–61. doi:10.1007/s40279-017-0747-6.
72. Mayer JM, Quillen WS, Verna JL, Chen R, Lunseth P, Dagenais S. Impact of a supervised worksite exercise program on back and core muscular endurance in firefighters. *Am J Health Promot.* 2015;29:165–72. doi:10.4278/ajhp.130228-QUAN-89.
73. Mulla DM, Wiebenga EG, Chopp-Hurley JN, Kaip L, Jarvis RS, Stephens A, et al. The Effects of lower extremity strengthening delivered in the workplace on physical function and work-related outcomes among desk-based workers: a randomized controlled trial. *J Occup Environ Med.* 2018;60:1005–14. doi:10.1097/JOM.0000000000001408.
74. Strijk JE, Proper KI, van der Beek AJ, van Mechelen W. A worksite vitality intervention to improve older workers' lifestyle and vitality-related outcomes: results of a randomised controlled trial. *J Epidemiol Community Health.* 2012;66:1071–8. doi:10.1136/jech-2011-200626.
75. Vilela BL, Benedito Silva AA, Lira CAB de, Andrade MdS. Workplace exercise and educational program for improving fitness outcomes related to health in workers: a randomized controlled trial. *J Occup Environ Med.* 2015;57:235–40. doi:10.1097/JOM.0000000000000393.

606 TABLES

607 Table 1: Study coding.

608 Table 2: Studies examining the effects of physical exercise training at the workplace on measures of physical  
609 fitness in the workforce.

610 Table 3: Physiotherapy Evidence Database (PEDro) score of the included randomized controlled trials.

611 Table 4: Overall effects of physical exercise training on measures of physical fitness as well as subgroup-specific  
612 effects for moderator variables.

613 Table 5: Results of the multivariate random effects meta-regression analyses for program modalities of different  
614 categories to predict effects of physical exercise training conducted at the workplace on cardiorespiratory fitness.

615 Table 6: Overall effects of physical exercise training on measures of physical fitness as well as subgroup-specific  
616 effects for program modalities.

617



## FIGURES

Figure 1: Flowchart illustrating each phase of the search and selecting process.

Figure 2: Effects of physical exercise training (PET) versus control condition on measures of cardiorespiratory fitness in workers. *CI*/confidence interval, *df*degrees of freedom, *IV*inverse, *SMD* standardized mean difference

Figure 3: Effects of physical exercise training (PET) versus control condition on measures of muscle strength in workers. *CI*/confidence interval, *df*degrees of freedom, *IV*inverse, *SMD* standardized mean difference

Figure 4: Effects of physical exercise training (PET) versus control condition on measures of muscular endurance in workers. *CI*/confidence interval, *df*degrees of freedom, *IV*inverse, *SMD* standardized mean difference

Figure 5: Effects of physical exercise training (PET) versus control condition on measures of muscle power in workers. *CI*/confidence interval, *df*degrees of freedom, *IV*inverse, *SMD* standardized mean difference

Figure 6: Effects of physical exercise training (PET) versus control condition on measures of balance in workers. *CI*/confidence interval, *df*degrees of freedom, *IV*inverse, *SMD* standardized mean difference

Table 1: Study coding

Sex	<ul style="list-style-type: none"> <li>• Male participants only</li> <li>• Female participants only</li> <li>• Combined male and female participants</li> </ul>
Age [12]	<ul style="list-style-type: none"> <li>• Young adults (18-44 years)</li> <li>• Middle-aged adults (45-65 years)</li> </ul>
Type of occupation [44]	<ul style="list-style-type: none"> <li>• Blue collar workers (e.g., labor, industry, farming, transportation)</li> <li>• White collar workers (e.g., office, civil service)</li> </ul>
Outcome categories [2]	<ul style="list-style-type: none"> <li>• Cardiorespiratory fitness (preferred relative <math>\text{VO}_{2\text{max}}</math>)</li> <li>• muscle strength (preferred maximal isometric trunk flexor force/torque)</li> <li>• muscular endurance (preferred static plank test time)</li> <li>• muscle power (preferred countermovement jump height)</li> <li>• balance (preferred center of pressure displacement during bipedal standing)</li> </ul>

Table 2: Studies examining the effects of physical exercise training at the workplace on measures of physical fitness in the workforce.

<i>Study</i>	<i>Job</i>	<i>Sex</i>	<i>Age</i>	<i>Type of occupation</i>	<i>N</i>	<i>Adherence</i>	<i>Training intervention</i>							<i>Tests (Outcomes)</i>
							<i>Training type</i>	<i>Exercises</i>	<i>Training period (weeks)</i>	<i>Frequency (x/week)</i>	<i>Duration (min)</i>	<i>Intensity</i>	<i>Supervision</i>	
Barene et al. [30, 31]	Hospital employees	F (107)	46±9	Blue	IG1: 37 IG2: 35 CG: 35	NA	IG1: team sports IG2: endurance	Soccer training Zumba	12, 36 12, 36	2,5 2,5	60 60	low to vigorous low to vigorous	S, L S	Maximal cycle ergometer (VO <sub>2</sub> peak) Isometric dynamometry (trunk extensor MIF) Single leg stance (COP displacement) Countermovement jump (jump height)
Brox and Frøystein [62]	Nursing home workers	M (4), F (115)	46±9	Blue		<50%	Endurance	Aerobic fitness	24	1	60	NA	S	UKK walking (CRF index)
Dalager et al. [22]	Office workers	M (222), F (351)	46±11	White	IG1: 116 IG2: 126 IG3: 106 IG4: 124 CG: 101	33-44%	IG1: Resistance IG2: Resistance IG3: Resistance IG4: Resistance	Free weights Free weights Free weights Free weights	20 20 20 20	1 3 9 3	60 20 7 20	8-20RM 8-20RM 8-20RM 8-20RM moderate to vigorous	S S S L	Maximal dynamic lateral rise (1-RM)
Dalager et al. [15,	Office workers	M (101),	44±10	White	IG: 193 CG: 194	56%	Multicomponent	Run-ning/rowing/ball	52	1	60	Moderate to vigorous (60-	S	Submaximal cycle ergome-

32]		F (286)						games; neck/trunk/chest strengthening				80% 1 RM, 77- 95% HR)		ter (VO2max*) Isometric dy- namometry (trunk extensor MIF)
Genin et al. [66]	Office workers	M (62), F (33)	44±10	White	IG1: 36 IG2: 37 CG: 22	NA	IG1: multicompo- nent (trained) IG2: multicompo- nent (untrained)	Dance/step/bike; Machine-based strengthening	20 20	2 2	45 45	NA NA	S S	6 min walk (max. distance) Isometric dy- namometry (hand grip MIF) Biering- Sørensen (trunk muscle endurance time) Countermove- ment jump (jump height) Flamingo test (stance time)
Gram et al. [34]	Construc- tion work- ers	M (67)	44±11	Blue	IG: 35 CG: 32	68%	Multicomponent	Running/rowing/ neck/trunk/chest strengthening	12	3	20	Moderate to vigorous (60% 1 RM, 70% VO <sub>2max</sub> )	S	Submaximal cycle ergome- ter (VO2max*) Isometric dy- namometry (trunk extensor MIF)
Granacher et al. [14]	Office workers	M (23), F (9)	56±4	White	IG: 17 CG: 15	99%	Multicomponent	Lower limb strengthening; balance	8	15	8	Moderate (15 reps)	L	Isometric dy- namometry (leg extensor MIF/RFD) Single leg stance (COP displacement)
Hamberg-	Office	M (6),	37±9	White	IG: 9	64%	Resistance	Shoulder/core	8	2	60	Moderate to	NA	Isometric dy-

van Reenen et al. [64]	workers	F (13)			CG: 10			strengthening				vigorous (10-15RM)		namometry (trunk extensor MIF)
Jørgensen et al. [65]	Cleaners	F (294)	45±9	Blue	IG1: 95 IG2: 99 CG: 100	37% 49%	IG1: resistance IG2: behavioral	Core strengthening	12	3	20	Moderate to vigorous (60-80% 1RM)	S	Isometric dynamometry (trunk extensor MIF) Romberg test (COP displacement)
Korshøj et al. [47]	Cleaners	M (28), F (88)	45±9	Blue	IG: 57 CG: 59	51%	Endurance	Biking/running/aerobics	42	2	30	Moderate to vigorous (>60% VO <sub>2max</sub> )	S	Submaximal step test (VO <sub>2max</sub> *)
Mayer et al. [72]	Firefighters	M (87), F (9)	35±10	Blue	IG: 54 CG: 42	67%	Resistance	Core strengthening	12	2	10	low to vigorous	S	Biering-Sørensen (trunk muscle endurance time)
Mulla et al. [73]	Office worker	M(16), F(27)	44±10	White	IG: 21 CG: 22	76%	Resistance	Lower limb strengthening	12	3	45	Moderate to vigorous (OMNI 5-7)	S	Isometric dynamometry (knee extensor MIF)
Pedersen et al. [33]	Office workers	M (194), F (355)	45±9	White	IG1: 180 IG2: 187 CG: 182	45% 30%	IG1: Resistance IG2: Multicomponent	Trunk/shoulder strengthening Nordic walking/punching bags	52 52	3 3	20 20	Moderate to vigorous (10-15RM) NA	S S	Submaximal cycle ergometer (VO <sub>2max</sub> *) Isometric dynamometry (trunk extensor MIF)
Rodriguez-Hernandez and Wadsworth [61]	Office workers	M(16), F(52)	45±9	White	IG1: 24 IG2: 22 CG: 22	81%	IG1: Endurance IG2: Endurance	Intermittent walking Continuous walking	10 10	4 4	30 30	moderate (RPE 3-6)	L	Submaximal treadmill test (VO <sub>2peak</sub> )

Sertel et al. [29]	Industrial workers	F (68)	33±5	Blue	IG1: 23 IG2: 25 CG: 20	79%	IG1:Resistance IG2:Endurance	Elastic band strengthening Upper limb muscular endurance	8 8	3 3	30 30	Moderate to vigorous (50-85% MVC, 50-85% HRmax)	S S	Step test (VO2max*) Isometric dynamometry (hand grip MIF)
Strijk et al. [74]	Hospital employees;	M (179), F (551)	53±5	Blue	IG: 367 CG: 363	NA	Multicomponent	Yoga; whole-body strengthening; endurance; leisure time physical activity	24	1	45	Moderate to vigorous (65-90% HR)	S	Submaximal walking (VO2max*)
Vilela et al. [75]	Industrial workers	M (60)	25-35	Blue	IG: 30 CG: 30	NA	Multicomponent	Lower-/upper limb strengthening; soccer/volleyball/basketball	16	5	15	NA	S	Sit ups (trunk flexor muscle endurance)

*1-RM* one-repetition maximum; *CG* control group; *COP* center of pressure; *F* female; *HR* heart rate; *IG* intervention group; *M* male; *MIF* maximal isometric force; *MVC* maximum voluntary contraction; *NA* not applicable; *RM* repetition maximum; *RFD* rate of force development; *S* supervised; *L* less supervised; \* VO2max estimated based on submaximal tests

Table 3: Physiotherapy Evidence Database (PEDro) score of the included randomized controlled trials.

Study	Eligibility criteria	Randomized allocation	Blinded allocation	Group homogeneity	Blinded subjects	Blinded therapists	Blinded assessor	Drop out <15 %	Intention-to-treat analysis	Between-group comparison	Point estimates and variability	PEDro score
Barene et al. [30, 31]	●	●	●	●	○	○	●	●	●	●	●	8
Brox and Frøystein [62]	●	●	○	●	○	○	●	○	●	●	●	6
Dalager et al. [22]	●	●	○	●	○	○	●	○	○	●	●	5
Dalager et al. [15, 32]	●	●	●	●	○	○	●	○	●	●	●	7
Genin et al. [66]	●	●	○	●	○	○	○	●	●	●	●	5
Gram et al. [34]	●	●	○	●	○	○	○	●	●	●	●	6
Granacher et al. [14]	●	●	○	●	○	○	○	●	○	●	●	5
Hamberg-van Reenen et al. [64]	●	●	●	●	○	○	○	●	●	●	●	7
Jørgensen et al. [65]	●	●	●	●	○	○	●	●	●	●	●	8
Korshøj et al. [47]	●	●	●	●	○	○	○	○	●	●	●	6
Mayer et al. [72]	●	●	○	●	○	○	●	●	●	●	●	7
Mulla et al. [73]	●	●	●	●	○	○	●	●	●	●	●	8
Pedersen [33]	●	●	○	○	○	○	●	○	●	●	●	5
Rodriguez-Hernandez and Wadsworth	●	●	○	●	○	○	○	○	●	●	●	5

[61]												
Sertel et al. [29]	●	●	○	●	○	○	○	○	○	●	●	4
Strijk et al. [74]	●	●	○	●	○	○	○	○	●	●	●	5
Vilela et al. [75]	●	●	●	●	○	○	○	○	○	●	●	5

● adds a point on the score, ○ adds no point on the score. The item “eligibility criteria” is not included in the final score.



Table 4: Overall effects of physical exercise training on measures of physical fitness as well as subgroup-specific effects for moderator variables.

	CRF			Muscle strength			Muscular endurance			Muscle power			Balance		
	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N
All	0.34	9 (12)	678	-0.04	11 (16)	816	0.48	4 (8)	292	0.29	3 (4)	125	0.35	3 (3)	139
Sex	P = 0.34			P = 0.53			P = NA			P = 0.92			P = NA		
Females	0.45	3 (4)	154	0.33	3 (3)	109	-			oEG			0.22	2 (2)	159
Males	oEG			oEG			oEG			-			-		
Mixed	0.25	5 (7)	489	-0.15	7 (12)	672	0.50	4 (7)	262	0.40	2 (3)	90	oEG		
Age	P = 0.02			P = 0.15			P = 0.57			P = 0.79			P = NA		
<45 years	0.71	4 (5)	326	0.26	6 (7)	354	0.43	3 (4)	148	0.36	1 (2)	73	-		
≥45 years	0.08	5 (7)	352	-0.29	5 (9)	462	0.55	1 (4)	144	0.43	2 (2)	52	0.35	3 (3)	139
Occupation	P = 0.97			P = 0.82			P = 0.04			P = 0.92			P = NA		
Blue collar	0.35	6 (7)	366	0.01	3 (3)	121	0.18	2 (2)	75	oEG			0.24	2 (2)	122
White collar	0.36	3 (5)	312	-0.06	8 (13)	695	0.60	2 (6)	217	0.40	2 (3)	90	oEG		

*N* total number of participants in the included experimental groups; *NA* not applicable; *oEG* only one experimental group; *S(I)* number of included studies (number of included experimental groups); *SMD* weighted mean standardised mean difference; **bold values indicate significant effects**

Table 5: Results of the multivariate random effects meta-regression analyses for program modalities of different categories to predict effects of physical exercise training conducted at the workplace on cardiorespiratory fitness.

Covariate	Coefficient	95% CI	Z-value	P-value
Intercept	-3.3447	-9.0654 to 2.3761	-1.15	0.2518
Period	-0.0224	-0.0528 to 0.008	-1.45	0.1481
Frequency	0.3941	-0.306 to 1.0941	1.1	0.2699
Duration	0.0324	-0.0219 to 0.0867	1.17	0.2417
Intensity	0.7714	-0.1889 to 1.7317	1.57	0.1154

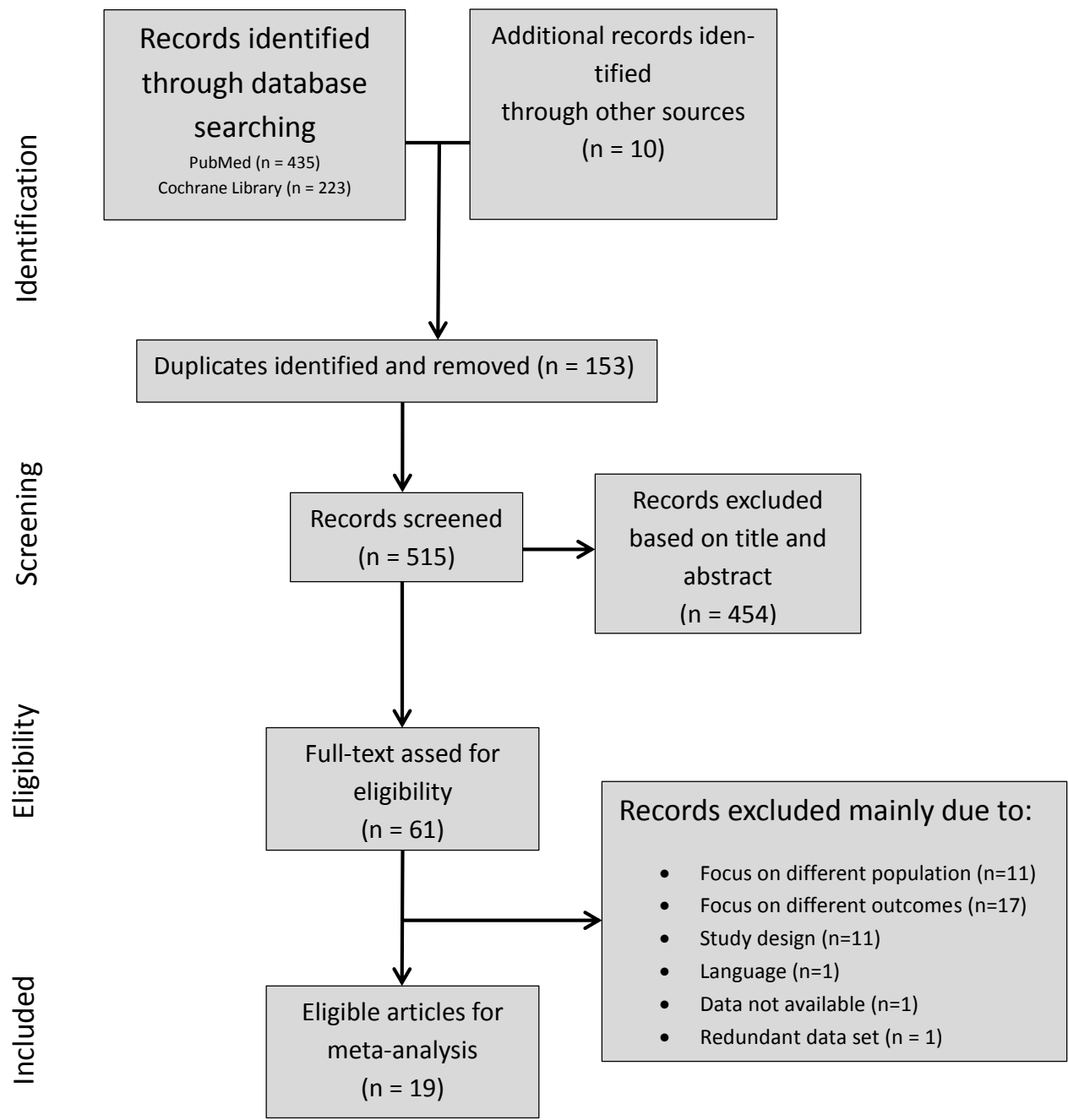
Total number of interventions included in the model:  $N=9$ .  $CI$ /confidence interval;

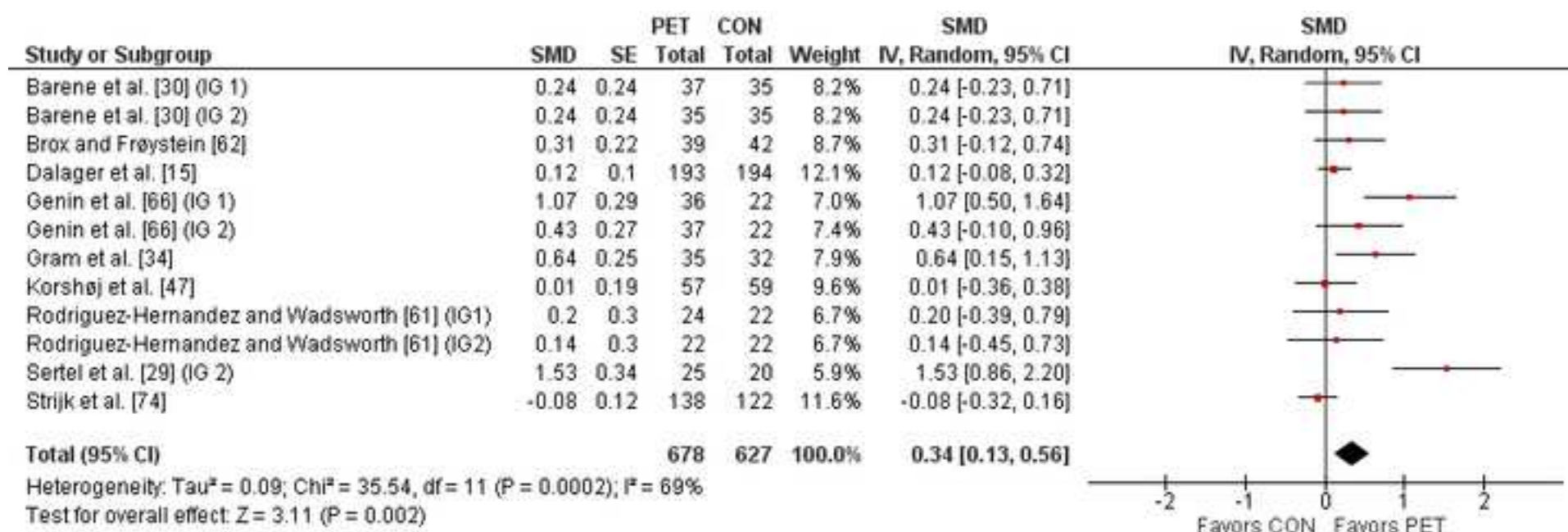
Table 6: Overall effects of physical exercise training on measures of physical fitness as well as subgroup-specific effects for program modalities.

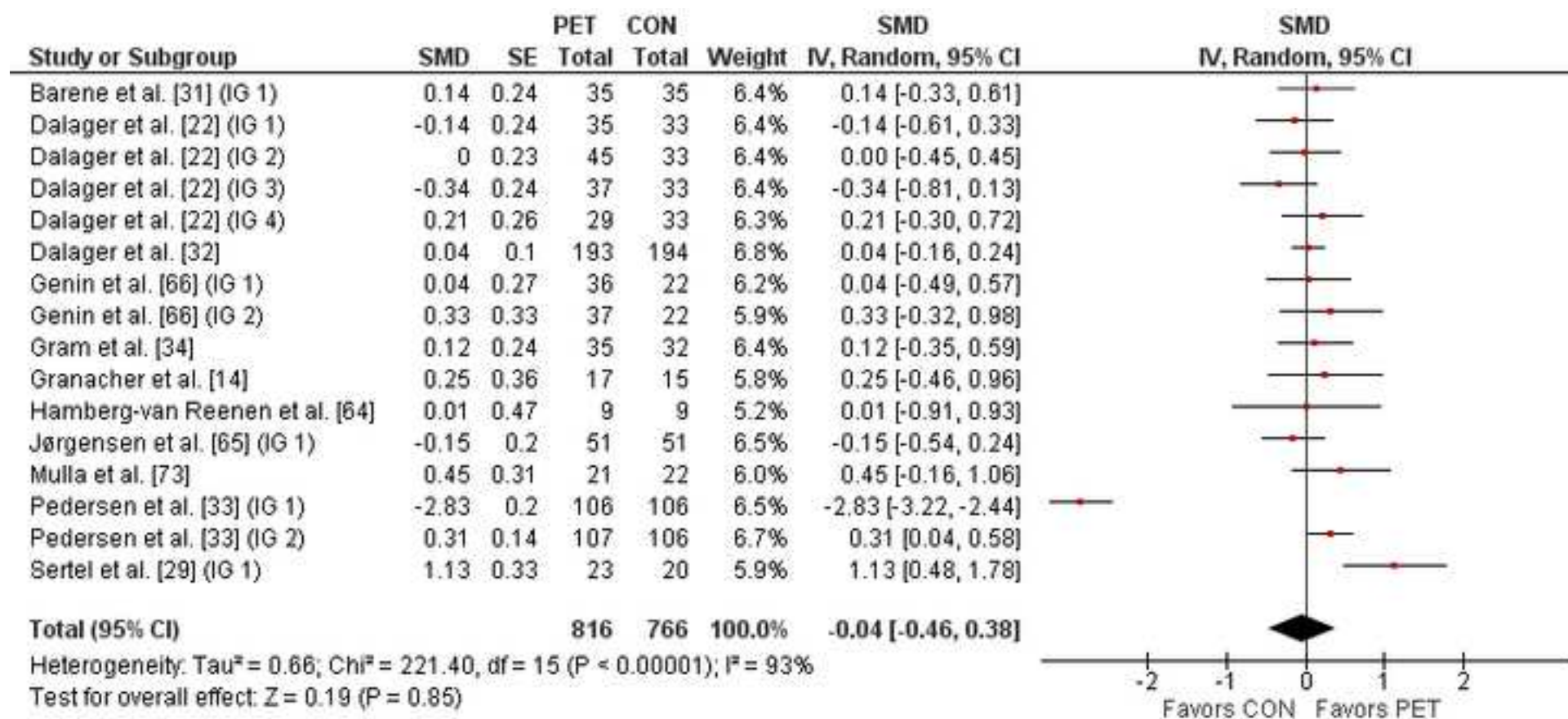
	CRF			Muscle strength			Muscular endurance			Muscle power			Balance		
	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N	SMD	S (I)	N
All	0.34	9(12)	678	-0.04	11 (16)	816	0.48	4 (8)	292	0.29	3 (5)	162	0.35	3 (3)	139
Training type	P = 0.90			P = 0.72			P = 0.48			P = NA			P = NA		
Resistance	-			-0.20	6 (9)	356	0.44	2 (5)	189	-			-		
Endurance	0.36	5 (6)	202	-			-			-			-		
Team sports	oEG			oEG			-			oEG			oEG		
Multicomponent	0.36	4 (5)	439	0.14	5 (6)	476	0.58	2 (3)	103	0.40	2 (3)	90	0.31	2 (2)	104
Training period (weeks)	P < 0.001			P = 0.34			P = 0.08			P = 0.88			P = NA		
≤8	oEG			0.51	3 (3)	49	-			oEG			oEG		
9-12	0.31	4 (5)	153	0.08	4 (4)	142	oEG			oEG			0.24	2 (2)	122
13-16	-			-			oEG			-			-		
17-20	0.74	1 (2)	73	-0.02	2 (6)	219	0.60	2 (6)	217	0.36	1 (2)	73	-		
21-24	0.07	2 (2)	177	-			-			-			-		
>24	0.10	2 (2)	250	-0.82	2 (3)	406	-			-			-		
Frequency (x/week)	P = 0.49			P = 0.42			P = 0.65			P = NA			P = NA		
≤1	0.18	4 (4)	405	-0.97	3 (3)	334	oEG			-			-		
2	0.36	3 (5)	202	0.14	3 (4)	117	0.47	2 (3)	118	0.36	2 (3)	108	oEG		
3	0.61	2 (3)	71	0.24	6 (7)	311	0.39	2 (2)	72	-			oEG		
≥4	-			-0.11	2 (2)	54	0.50	2 (2)	67	oEG			oEG		
Session duration (min)	P = 0.42			P = 0.37			P = 0.29			P = NA			P = NA		
≤15	-			-0.03	3 (3)	89	0.33	3 (3)	112	oEG			oEG		
16-30	0.47	4 (5)	163	0.25	4 (5)	255	0.39	1 (2)	72	-			oEG		

31-45	0.44	2 (3)	211	0.25	2 (3)	94	0.72	1(2)	73	0.36	1 (2)	73	-		
46-60	0.17	3 (4)	304	-0.57	5 (5)	378	oEG			oEG			oEG		
Intensity	P = 0.83			P = NA			P = NA			P = NA			P = NA		
Low to vigorous	0.24	1 (2)	72	oEG			oEG			0.17	1 (2)	72	oEG		
Moderate	0.17	1 (2)	46	oEG			-			oEG			oEG		
Moderate to vigorous	0.34	5 (5)	448	-0.15	8 (11)	584	0.55	1 (4)	144	-			oEG		
Supervision	P = 0.40			P = 0.35			P = NA			P = 0.79			P = NA		
Supervised	0.38	8 (10)	632	-0.10	8 (12)	726	0.51	4 (7)	264	0.36	1(2)	73	oEG		
Less supervised	0.17	1 (2)	46	0.19	3 (3)	81	oEG			0.43	2 (2)	52	0.58	2 (2)	52

*N* total number of participants in the included experimental groups; *NA* not applicable; *oEG* only one experimental group; *S(I)* number of included studies (number of included experimental groups); *SMD* weighted mean standardised mean difference; *y* years; **bold values indicate significant effects**







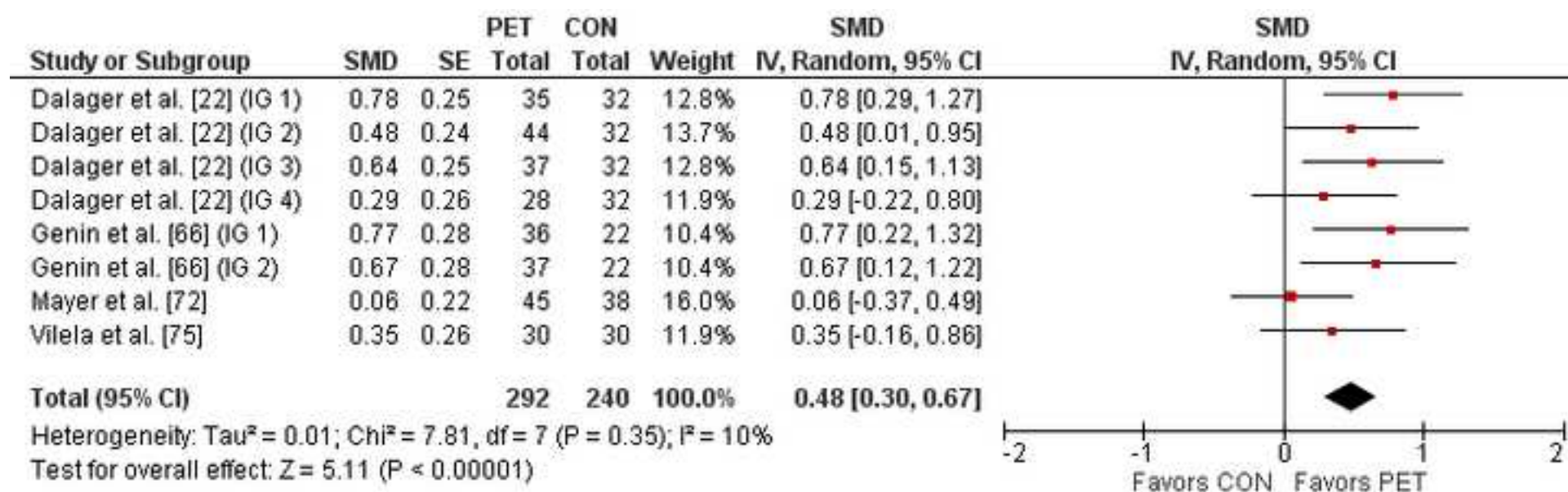
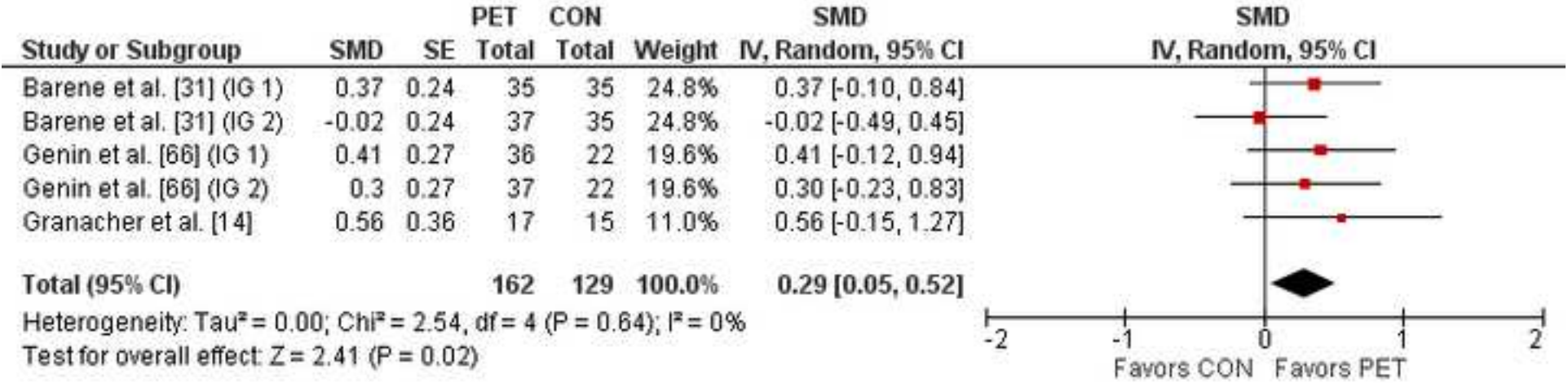
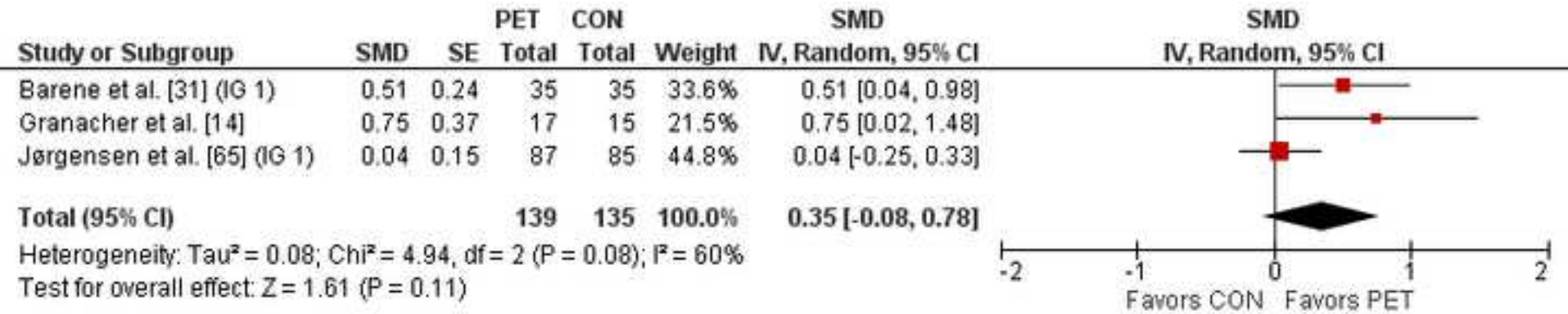




Figure 5





SUPPLEMENTS

Table S1: Search terms of the systematic literature review included in a Boolean search strategy.

<b>Population</b>	(worker* OR working place OR worksite OR work site OR workplace OR work-place OR workforce OR work-related OR “work environment” OR employee* OR labor OR labour OR occupational OR occupation OR company OR business OR industry OR industrial) NOT (patient* OR disease* OR disorder* OR stroke OR Parkinson OR children OR young* OR youth OR adolescents) AND
<b>Intervention</b>	(physical OR cardio OR aerobic OR endurance OR interval OR high-intensity OR resistance OR strength OR weight OR functional OR core OR muscle OR stretching OR multicomponent OR combined OR concurrent) AND (training OR exercise OR exercises OR intervention OR activity OR program OR programme OR application) AND
<b>Outcomes</b>	performance OR fitness OR strength OR force OR torque OR muscular OR endurance OR aerobic OR anaerobic OR exertion OR ergometer OR wingate OR run OR running OR RPE OR recovery OR power OR explosive OR ergonomic OR balance OR stance OR walk OR posture OR “postural control” OR flexibility OR “range of motion” OR pliability AND
<b>Study design/ Comparator</b>	"controlled trial" OR "controlled design" OR "controlled study" OR "controlled intervention" OR "control group" OR "control groups" OR "intervention group"



## AUTHOR DECLARATION FORM

At submission, **EVERY AUTHOR** listed in the manuscript must **READ** and **COMPLETE** the following statements on:  
(A) Authorship Responsibility, (B) Authorship Criteria, (C) Authorship Contribution, (D) Funding Disclosures,  
(E) Contributor Disclosures/Acknowledgments, and (F) Conflicts of Interest Disclosures.

It is important that you return this form as early as possible in the publication process. **EVERY AUTHOR MUST COMPLETE AN INDIVIDUAL COPY OF THE FORM, AND EVERY SECTION OF THE FORM MUST BE COMPLETED.** We will **NOT** consider your manuscript for publication until every author has completed the form and returned it to us.

Your name (please print): Tina Dalager E-mail: [tdalager@health.sdu.dk](mailto:tdalager@health.sdu.dk)

Journal name: Sports Medicine Corresponding author: Olaf Prieske

Manuscript title: Physical exercise training conducted at the workplace: a systematic review and meta-analysis on the effects on physical fitness in the workforce

### A. AUTHORSHIP RESPONSIBILITY

- ☒ I certify that **ALL** of the following statements are correct (**PLEASE CHECK THE BOX**).
- The manuscript represents valid work; neither this manuscript nor one with substantially similar content under my authorship has been published or is being considered for publication elsewhere (except as described in the manuscript submission); and copies of any closely related manuscripts are enclosed in the manuscript submission; **AND**
  - For manuscripts with more than one author, I agree to allow the corresponding author to serve as the primary correspondent with the editorial office and to review and sign off on the final proofs prior to publication; or, if I am the only author, I will be the corresponding author and agree to serve in the roles described above.
  - For manuscripts that are a report of a study, I confirm that this work is an accurate representation of the trial results.

### B. AUTHORSHIP CRITERIA

To fulfil all of the criteria for authorship, every author of the manuscript must have made substantial contributions to **ALL** of the following aspects of the work:

- Conception and planning of the work that led to the manuscript or acquisition, analysis and interpretation of the data, or both; **AND**
- Drafting and/or critical revision of the manuscript for important intellectual content; **AND**
- Approval of the final submitted version of the manuscript.

☒ I certify that I fulfill **ALL** of the above criteria for authorship (**PLEASE CHECK THE BOX**).

### C. AUTHORSHIP CONTRIBUTION

I certify that I have participated sufficiently in the work to take public responsibility for (**PLEASE CHECK 1 OF THE 2 BOXES BELOW**):

- ☐ Part of the content of the manuscript; **OR**  
☒ The entire content of the manuscript.

### D. FUNDING DISCLOSURES

**PLEASE CHECK 1 OF THE 2 BOXES BELOW:**

- ☒ I certify that no funding has been received for the conduct of this study and/or preparation of this manuscript; **OR**  
☐ I certify that all financial and material support for the conduct of this study and/or preparation of this manuscript is clearly described in the Compliance with Ethical Standards section of the manuscript.

Some funding organizations require that authors of manuscripts reporting research deposit those manuscripts with an approved public repository.

☐ Please check here if you have received such funding.

### E. CONTRIBUTOR DISCLOSURES

All persons who have made substantial contributions to the work reported in the manuscript (e.g. data collection, data analysis, or writing or editing assistance) but who do not fulfill the authorship criteria **MUST** be named with their specific contributions in the Acknowledgments section of the manuscript. Groups of persons who have contributed may be listed under a heading such as 'Clinical investigators' and their function described. Because readers may infer their endorsement of the manuscript, all persons named in the Acknowledgments section **MUST** give the authors their written permission to be named in the manuscript.

- ☒ I certify that all persons who have made substantial contributions to this manuscript but who do not fulfill the authorship criteria are listed with their specific contributions in the Acknowledgments section in the manuscript, and that all persons named in the Acknowledgments section have given me written permission to be named in the manuscript.

## F. CONFLICT OF INTEREST DISCLOSURES

A conflict of interest exists when professional judgment concerning a primary interest (such as patients' welfare or the validity of research) may be influenced by a secondary interest (such as financial gain or personal rivalry). A conflict of interest may arise for authors when they have a financial interest that may influence – probably without their knowing – their interpretation of their results or those of others. We believe that to make the best decision on how to deal with a manuscript we should know about any such conflict of interest that the authors may have. We are not aiming to eradicate conflicts of interests – they are almost inevitable. We will not reject manuscripts simply because the authors have a conflict of interest, but we will publish a declaration in the manuscript as to whether or not the authors have conflicts of interests.

All authors **MUST** complete the following checklist:

Category of potential conflict of interest	If you have had any of the listed relationships with an entity that has a financial interest in the subject matter discussed in this manuscript, please check the appropriate "Yes" box below and provide details. If you do not have a listed relationship, please check the appropriate "No" box. When completing this section, please take into account the last 36 months through to the foreseeable future.		
	No (✓)	Yes (✓)	Details
Employment	X		
Grant received/grants pending	X		
Consulting fees or honorarium	X		
Support for travel to meetings for the study, manuscript preparation or other purposes	X		
Fees for participation in review activities such as data monitoring boards, etc	X		
Payment for writing or reviewing the manuscript	X		
Provision of writing assistance, medicines, equipment or administrative support	X		
Payment for lectures including service on speakers bureaus	X		
Stock/stock options	X		
Expert testimony	X		
Patents (planned, pending or issued)	X		
Royalties	X		
Other (err on the side of full disclosure)	X		

Every author **MUST** complete option 1 or option 2 as appropriate below. If you answered "Yes" to any of the questions relating to financial conflicts of interests in the table above (or if you wish to disclose a non-financial conflict of interest), you **MUST** write a suitable statement in the box below and include this statement in the Compliance with Ethical Standards section of the manuscript.

☒ I have no conflicts of interest to declare; **OR**

☐ The following statement regarding conflicts of interest and financial support for conduct of this study and/or preparation of this manuscript is to be published in the Compliance with Ethical Standards section of the manuscript:

**Declaration:** I certify that I have fully read and fully understood this form, and that the information that I have presented here is accurate and complete to the best of my knowledge.

Your name (please print): Tina Dalager

Signature (please **HAND-WRITE**):



Date: 27/03/2019

## AUTHOR DECLARATION FORM

At submission, **EVERY AUTHOR** listed in the manuscript must **READ** and **COMPLETE** the following statements on:  
(A) Authorship Responsibility, (B) Authorship Criteria, (C) Authorship Contribution, (D) Funding Disclosures,  
(E) Contributor Disclosures/Acknowledgments, and (F) Conflicts of Interest Disclosures.

It is important that you return this form as early as possible in the publication process. **EVERY AUTHOR MUST COMPLETE AN INDIVIDUAL COPY OF THE FORM, AND EVERY SECTION OF THE FORM MUST BE COMPLETED.**  
We will **NOT** consider your manuscript for publication until every author has completed the form and returned it to us.

Your name (please print): Michael Herz E-mail: miherz@uni-potsdam.de

Journal name: Sports Medicine Corresponding author: Olaf Prieske

Manuscript title: Physical exercise training conducted at the workplace: a systematic review and meta-analysis on the effects on physical fitness in the workforce

### A. AUTHORSHIP RESPONSIBILITY

☒ I certify that **ALL** of the following statements are correct (**PLEASE CHECK THE BOX**).

- The manuscript represents valid work; neither this manuscript nor one with substantially similar content under my authorship has been published or is being considered for publication elsewhere (except as described in the manuscript submission); and copies of any closely related manuscripts are enclosed in the manuscript submission; **AND**
- For manuscripts with more than one author, I agree to allow the corresponding author to serve as the primary correspondent with the editorial office and to review and sign off on the final proofs prior to publication; or, if I am the only author, I will be the corresponding author and agree to serve in the roles described above.
- For manuscripts that are a report of a study, I confirm that this work is an accurate representation of the trial results.

### B. AUTHORSHIP CRITERIA

To fulfil all of the criteria for authorship, every author of the manuscript must have made substantial contributions to **ALL** of the following aspects of the work:

- Conception and planning of the work that led to the manuscript or acquisition, analysis and interpretation of the data, or both; **AND**
- Drafting and/or critical revision of the manuscript for important intellectual content; **AND**
- Approval of the final submitted version of the manuscript.

☒ I certify that I fulfill **ALL** of the above criteria for authorship (**PLEASE CHECK THE BOX**).

### C. AUTHORSHIP CONTRIBUTION

I certify that I have participated sufficiently in the work to take public responsibility for (**PLEASE CHECK 1 OF THE 2 BOXES BELOW**):

- ☐ Part of the content of the manuscript; **OR**  
☒ The entire content of the manuscript.

### D. FUNDING DISCLOSURES

**PLEASE CHECK 1 OF THE 2 BOXES BELOW:**

- ☒ I certify that no funding has been received for the conduct of this study and/or preparation of this manuscript; **OR**  
☐ I certify that all financial and material support for the conduct of this study and/or preparation of this manuscript is clearly described in the Compliance with Ethical Standards section of the manuscript.

Some funding organizations require that authors of manuscripts reporting research deposit those manuscripts with an approved public repository.

☐ Please check here if you have received such funding.

### E. CONTRIBUTOR DISCLOSURES

All persons who have made substantial contributions to the work reported in the manuscript (e.g. data collection, data analysis, or writing or editing assistance) but who do not fulfill the authorship criteria **MUST** be named with their specific contributions in the Acknowledgments section of the manuscript. Groups of persons who have contributed may be listed under a heading such as 'Clinical investigators' and their function described. Because readers may infer their endorsement of the manuscript, all persons named in the Acknowledgments section **MUST** give the authors their written permission to be named in the manuscript.

☒ I certify that all persons who have made substantial contributions to this manuscript but who do not fulfill the authorship criteria are listed with their specific contributions in the Acknowledgments section in the manuscript, and that all persons named in the Acknowledgments section have given me written permission to be named in the manuscript.

## F. CONFLICT OF INTEREST DISCLOSURES

A conflict of interest exists when professional judgment concerning a primary interest (such as patients' welfare or the validity of research) may be influenced by a secondary interest (such as financial gain or personal rivalry). A conflict of interest may arise for authors when they have a financial interest that may influence – probably without their knowing – their interpretation of their results or those of others. We believe that to make the best decision on how to deal with a manuscript we should know about any such conflict of interest that the authors may have. We are not aiming to eradicate conflicts of interests – they are almost inevitable. We will not reject manuscripts simply because the authors have a conflict of interest, but we will publish a declaration in the manuscript as to whether or not the authors have conflicts of interests.

All authors **MUST** complete the following checklist:

Category of potential conflict of interest	If you have had any of the listed relationships with an entity that has a financial interest in the subject matter discussed in this manuscript, please check the appropriate "Yes" box below and provide details. If you do not have a listed relationship, please check the appropriate "No" box. When completing this section, please take into account the last 36 months through to the foreseeable future.		
	No (✓)	Yes (✓)	Details
Employment	X		
Grant received/grants pending	X		
Consulting fees or honorarium	X		
Support for travel to meetings for the study, manuscript preparation or other purposes	X		
Fees for participation in review activities such as data monitoring boards, etc	X		
Payment for writing or reviewing the manuscript	X		
Provision of writing assistance, medicines, equipment or administrative support	X		
Payment for lectures including service on speakers bureaus	X		
Stock/stock options	X		
Expert testimony	X		
Patents (planned, pending or issued)	X		
Royalties	X		
Other (err on the side of full disclosure)	X		



Every author **MUST** complete option 1 or option 2 as appropriate below. If you answered "Yes" to any of the questions relating to financial conflicts of interests in the table above (or if you wish to disclose a non-financial conflict of interest), you **MUST** write a suitable statement in the box below and include this statement in the Compliance with Ethical Standards section of the manuscript.

☒ I have no conflicts of interest to declare; **OR**

☐ The following statement regarding conflicts of interest and financial support for conduct of this study and/or preparation of this manuscript is to be published in the Compliance with Ethical Standards section of the manuscript:

**Declaration:** I certify that I have fully read and fully understood this form, and that the information that I have presented here is accurate and complete to the best of my knowledge.

Your name (please print): Michael Herz

Signature (please **HAND-WRITE**): M. Herz

Date: 27/03/2019

## AUTHOR DECLARATION FORM

At submission, **EVERY AUTHOR** listed in the manuscript must **READ** and **COMPLETE** the following statements on:  
(A) Authorship Responsibility, (B) Authorship Criteria, (C) Authorship Contribution, (D) Funding Disclosures,  
(E) Contributor Disclosures/Acknowledgments, and (F) Conflicts of Interest Disclosures.

It is important that you return this form as early as possible in the publication process. **EVERY AUTHOR MUST COMPLETE AN INDIVIDUAL COPY OF THE FORM, AND EVERY SECTION OF THE FORM MUST BE COMPLETED.**  
We will **NOT** consider your manuscript for publication until every author has completed the form and returned it to us.

Your name (please print): Olaf Prieske E-mail: prieske@uni-potsdam.de

Journal name: Sports Medicine Corresponding author: Olaf Prieske

Manuscript title: Physical exercise training conducted at the workplace: a systematic review and meta-analysis on the effects on physical fitness in the workforce

### A. AUTHORSHIP RESPONSIBILITY

☒ I certify that **ALL** of the following statements are correct (**PLEASE CHECK THE BOX**).

- The manuscript represents valid work; neither this manuscript nor one with substantially similar content under my authorship has been published or is being considered for publication elsewhere (except as described in the manuscript submission); and copies of any closely related manuscripts are enclosed in the manuscript submission; **AND**
- For manuscripts with more than one author, I agree to allow the corresponding author to serve as the primary correspondent with the editorial office and to review and sign off on the final proofs prior to publication; or, if I am the only author, I will be the corresponding author and agree to serve in the roles described above.
- For manuscripts that are a report of a study, I confirm that this work is an accurate representation of the trial results.

### B. AUTHORSHIP CRITERIA

To fulfil all of the criteria for authorship, every author of the manuscript must have made substantial contributions to **ALL** of the following aspects of the work:

- Conception and planning of the work that led to the manuscript or acquisition, analysis and interpretation of the data, or both; **AND**
- Drafting and/or critical revision of the manuscript for important intellectual content; **AND**
- Approval of the final submitted version of the manuscript.

☒ I certify that I fulfill **ALL** of the above criteria for authorship (**PLEASE CHECK THE BOX**).

### C. AUTHORSHIP CONTRIBUTION

I certify that I have participated sufficiently in the work to take public responsibility for (**PLEASE CHECK 1 OF THE 2 BOXES BELOW**):

- ☐ Part of the content of the manuscript; **OR**  
☒ The entire content of the manuscript.

### D. FUNDING DISCLOSURES

**PLEASE CHECK 1 OF THE 2 BOXES BELOW:**

- ☒ I certify that no funding has been received for the conduct of this study and/or preparation of this manuscript; **OR**  
☐ I certify that all financial and material support for the conduct of this study and/or preparation of this manuscript is clearly described in the Compliance with Ethical Standards section of the manuscript.

Some funding organizations require that authors of manuscripts reporting research deposit those manuscripts with an approved public repository.

☐ Please check here if you have received such funding.

### E. CONTRIBUTOR DISCLOSURES

All persons who have made substantial contributions to the work reported in the manuscript (e.g. data collection, data analysis, or writing or editing assistance) but who do not fulfill the authorship criteria **MUST** be named with their specific contributions in the Acknowledgments section of the manuscript. Groups of persons who have contributed may be listed under a heading such as 'Clinical investigators' and their function described. Because readers may infer their endorsement of the manuscript, all persons named in the Acknowledgments section **MUST** give the authors their written permission to be named in the manuscript.

☒ I certify that all persons who have made substantial contributions to this manuscript but who do not fulfill the authorship criteria are listed with their specific contributions in the Acknowledgments section in the manuscript, and that all persons named in the Acknowledgments section have given me written permission to be named in the manuscript.

## F. CONFLICT OF INTEREST DISCLOSURES

A conflict of interest exists when professional judgment concerning a primary interest (such as patients' welfare or the validity of research) may be influenced by a secondary interest (such as financial gain or personal rivalry). A conflict of interest may arise for authors when they have a financial interest that may influence – probably without their knowing – their interpretation of their results or those of others. We believe that to make the best decision on how to deal with a manuscript we should know about any such conflict of interest that the authors may have. We are not aiming to eradicate conflicts of interests – they are almost inevitable. We will not reject manuscripts simply because the authors have a conflict of interest, but we will publish a declaration in the manuscript as to whether or not the authors have conflicts of interests.

All authors **MUST** complete the following checklist:

<b>Category of potential conflict of interest</b>	If you have had any of the listed relationships with an entity that has a financial interest in the subject matter discussed in this manuscript, please check the appropriate "Yes" box below and provide details. If you do not have a listed relationship, please check the appropriate "No" box. When completing this section, please take into account the last 36 months through to the foreseeable future.		
	<b>No (✓)</b>	<b>Yes (✓)</b>	<b>Details</b>
Employment	X		
Grant received/grants pending	X		
Consulting fees or honorarium	X		
Support for travel to meetings for the study, manuscript preparation or other purposes	X		
Fees for participation in review activities such as data monitoring boards, etc	X		
Payment for writing or reviewing the manuscript	X		
Provision of writing assistance, medicines, equipment or administrative support	X		
Payment for lectures including service on speakers bureaus	X		
Stock/stock options	X		
Expert testimony	X		
Patents (planned, pending or issued)	X		
Royalties	X		
Other (err on the side of full disclosure)	X		

Every author **MUST** complete option 1 or option 2 as appropriate below. If you answered "Yes" to any of the questions relating to financial conflicts of interests in the table above (or if you wish to disclose a non-financial conflict of interest), you **MUST** write a suitable statement in the box below and include this statement in the Compliance with Ethical Standards section of the manuscript.

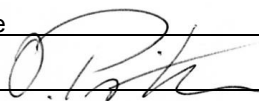
☒ I have no conflicts of interest to declare; **OR**

☐ The following statement regarding conflicts of interest and financial support for conduct of this study and/or preparation of this manuscript is to be published in the Compliance with Ethical Standards section of the manuscript:

**Declaration:** I certify that I have fully read and fully understood this form, and that the information that I have presented here is accurate and complete to the best of my knowledge.

Your name (please print): Olaf Prieske

Signature (please **HAND-WRITE**):



Date: 27/03/2019

## AUTHOR DECLARATION FORM

At submission, **EVERY AUTHOR** listed in the manuscript must **READ** and **COMPLETE** the following statements on:  
(A) Authorship Responsibility, (B) Authorship Criteria, (C) Authorship Contribution, (D) Funding Disclosures,  
(E) Contributor Disclosures/Acknowledgments, and (F) Conflicts of Interest Disclosures.

It is important that you return this form as early as possible in the publication process. **EVERY AUTHOR MUST COMPLETE AN INDIVIDUAL COPY OF THE FORM, AND EVERY SECTION OF THE FORM MUST BE COMPLETED.**  
We will **NOT** consider your manuscript for publication until every author has completed the form and returned it to us.

Your name (please print): Tibor Hortobagyi E-mail: [t.hortobagyi@umcg.nl](mailto:t.hortobagyi@umcg.nl)

Journal name: Sports Medicine Corresponding author: Olaf Prieske

Manuscript title: Physical exercise training conducted at the workplace: a systematic review and meta-analysis on the effects on physical fitness in the workforce

### A. AUTHORSHIP RESPONSIBILITY

- ☒ I certify that **ALL** of the following statements are correct (**PLEASE CHECK THE BOX**).
- The manuscript represents valid work; neither this manuscript nor one with substantially similar content under my authorship has been published or is being considered for publication elsewhere (except as described in the manuscript submission); and copies of any closely related manuscripts are enclosed in the manuscript submission; **AND**
  - For manuscripts with more than one author, I agree to allow the corresponding author to serve as the primary correspondent with the editorial office and to review and sign off on the final proofs prior to publication; or, if I am the only author, I will be the corresponding author and agree to serve in the roles described above.
  - For manuscripts that are a report of a study, I confirm that this work is an accurate representation of the trial results.

### B. AUTHORSHIP CRITERIA

To fulfil all of the criteria for authorship, every author of the manuscript must have made substantial contributions to **ALL** of the following aspects of the work:

- Conception and planning of the work that led to the manuscript or acquisition, analysis and interpretation of the data, or both; **AND**
- Drafting and/or critical revision of the manuscript for important intellectual content; **AND**
- Approval of the final submitted version of the manuscript.

☒ I certify that I fulfill **ALL** of the above criteria for authorship (**PLEASE CHECK THE BOX**).

### C. AUTHORSHIP CONTRIBUTION

I certify that I have participated sufficiently in the work to take public responsibility for (**PLEASE CHECK 1 OF THE 2 BOXES BELOW**):

- ☐ Part of the content of the manuscript; **OR**  
☒ The entire content of the manuscript.

### D. FUNDING DISCLOSURES

**PLEASE CHECK 1 OF THE 2 BOXES BELOW:**

- ☒ I certify that no funding has been received for the conduct of this study and/or preparation of this manuscript; **OR**  
☐ I certify that all financial and material support for the conduct of this study and/or preparation of this manuscript is clearly described in the Compliance with Ethical Standards section of the manuscript.

Some funding organizations require that authors of manuscripts reporting research deposit those manuscripts with an approved public repository.

☐ Please check here if you have received such funding.

### E. CONTRIBUTOR DISCLOSURES

All persons who have made substantial contributions to the work reported in the manuscript (e.g. data collection, data analysis, or writing or editing assistance) but who do not fulfill the authorship criteria **MUST** be named with their specific contributions in the Acknowledgments section of the manuscript. Groups of persons who have contributed may be listed under a heading such as 'Clinical investigators' and their function described. Because readers may infer their endorsement of the manuscript, all persons named in the Acknowledgments section **MUST** give the authors their written permission to be named in the manuscript.

- ☒ I certify that all persons who have made substantial contributions to this manuscript but who do not fulfill the authorship criteria are listed with their specific contributions in the Acknowledgments section in the manuscript, and that all persons named in the Acknowledgments section have given me written permission to be named in the manuscript.

## F. CONFLICT OF INTEREST DISCLOSURES

A conflict of interest exists when professional judgment concerning a primary interest (such as patients' welfare or the validity of research) may be influenced by a secondary interest (such as financial gain or personal rivalry). A conflict of interest may arise for authors when they have a financial interest that may influence – probably without their knowing – their interpretation of their results or those of others. We believe that to make the best decision on how to deal with a manuscript we should know about any such conflict of interest that the authors may have. We are not aiming to eradicate conflicts of interests – they are almost inevitable. We will not reject manuscripts simply because the authors have a conflict of interest, but we will publish a declaration in the manuscript as to whether or not the authors have conflicts of interests.

All authors **MUST** complete the following checklist:

<b>Category of potential conflict of interest</b>	If you have had any of the listed relationships with an entity that has a financial interest in the subject matter discussed in this manuscript, please check the appropriate "Yes" box below and provide details. If you do not have a listed relationship, please check the appropriate "No" box. When completing this section, please take into account the last 36 months through to the foreseeable future.		
	<b>No (✓)</b>	<b>Yes (✓)</b>	<b>Details</b>
Employment	X		
Grant received/grants pending	X		
Consulting fees or honorarium	X		
Support for travel to meetings for the study, manuscript preparation or other purposes	X		
Fees for participation in review activities such as data monitoring boards, etc	X		
Payment for writing or reviewing the manuscript	X		
Provision of writing assistance, medicines, equipment or administrative support	X		
Payment for lectures including service on speakers bureaus	X		
Stock/stock options	X		
Expert testimony	X		
Patents (planned, pending or issued)	X		
Royalties	X		
Other (err on the side of full disclosure)	X		

Every author **MUST** complete option 1 or option 2 as appropriate below. If you answered "Yes" to any of the questions relating to financial conflicts of interests in the table above (or if you wish to disclose a non-financial conflict of interest), you **MUST** write a suitable statement in the box below and include this statement in the Compliance with Ethical Standards section of the manuscript.

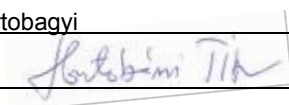
☒ I have no conflicts of interest to declare; **OR**

☐ The following statement regarding conflicts of interest and financial support for conduct of this study and/or preparation of this manuscript is to be published in the Compliance with Ethical Standards section of the manuscript:

**Declaration:** I certify that I have fully read and fully understood this form, and that the information that I have presented here is accurate and complete to the best of my knowledge.

Your name (please print): Tibor Hortobagyi

Signature (please **HAND-WRITE**):



Date: 27/03/2019

## AUTHOR DECLARATION FORM

At submission, **EVERY AUTHOR** listed in the manuscript must **READ** and **COMPLETE** the following statements on:  
(A) Authorship Responsibility, (B) Authorship Criteria, (C) Authorship Contribution, (D) Funding Disclosures,  
(E) Contributor Disclosures/Acknowledgments, and (F) Conflicts of Interest Disclosures.

It is important that you return this form as early as possible in the publication process. **EVERY AUTHOR MUST COMPLETE AN INDIVIDUAL COPY OF THE FORM, AND EVERY SECTION OF THE FORM MUST BE COMPLETED.**  
We will **NOT** consider your manuscript for publication until every author has completed the form and returned it to us.

Your name (please print): Urs Granacher E-mail: granache@uni-potsdam.de

Journal name: Sports Medicine Corresponding author: Olaf Prieske

Manuscript title: Physical exercise training conducted at the workplace: a systematic review and meta-analysis on the effects on physical fitness in the workforce

### A. AUTHORSHIP RESPONSIBILITY

☒ I certify that **ALL** of the following statements are correct (**PLEASE CHECK THE BOX**).

- The manuscript represents valid work; neither this manuscript nor one with substantially similar content under my authorship has been published or is being considered for publication elsewhere (except as described in the manuscript submission); and copies of any closely related manuscripts are enclosed in the manuscript submission; **AND**
- For manuscripts with more than one author, I agree to allow the corresponding author to serve as the primary correspondent with the editorial office and to review and sign off on the final proofs prior to publication; or, if I am the only author, I will be the corresponding author and agree to serve in the roles described above.
- For manuscripts that are a report of a study, I confirm that this work is an accurate representation of the trial results.

### B. AUTHORSHIP CRITERIA

To fulfil all of the criteria for authorship, every author of the manuscript must have made substantial contributions to **ALL** of the following aspects of the work:

- Conception and planning of the work that led to the manuscript or acquisition, analysis and interpretation of the data, or both; **AND**
- Drafting and/or critical revision of the manuscript for important intellectual content; **AND**
- Approval of the final submitted version of the manuscript.

☒ I certify that I fulfill **ALL** of the above criteria for authorship (**PLEASE CHECK THE BOX**).

### C. AUTHORSHIP CONTRIBUTION

I certify that I have participated sufficiently in the work to take public responsibility for (**PLEASE CHECK 1 OF THE 2 BOXES BELOW**):

- ☐ Part of the content of the manuscript; **OR**  
☒ The entire content of the manuscript.

### D. FUNDING DISCLOSURES

**PLEASE CHECK 1 OF THE 2 BOXES BELOW:**

- ☒ I certify that no funding has been received for the conduct of this study and/or preparation of this manuscript; **OR**  
☐ I certify that all financial and material support for the conduct of this study and/or preparation of this manuscript is clearly described in the Compliance with Ethical Standards section of the manuscript.

Some funding organizations require that authors of manuscripts reporting research deposit those manuscripts with an approved public repository.

☐ Please check here if you have received such funding.

### E. CONTRIBUTOR DISCLOSURES

All persons who have made substantial contributions to the work reported in the manuscript (e.g. data collection, data analysis, or writing or editing assistance) but who do not fulfill the authorship criteria **MUST** be named with their specific contributions in the Acknowledgments section of the manuscript. Groups of persons who have contributed may be listed under a heading such as 'Clinical investigators' and their function described. Because readers may infer their endorsement of the manuscript, all persons named in the Acknowledgments section **MUST** give the authors their written permission to be named in the manuscript.

☒ I certify that all persons who have made substantial contributions to this manuscript but who do not fulfill the authorship criteria are listed with their specific contributions in the Acknowledgments section in the manuscript, and that all persons named in the Acknowledgments section have given me written permission to be named in the manuscript.



## F. CONFLICT OF INTEREST DISCLOSURES

A conflict of interest exists when professional judgment concerning a primary interest (such as patients' welfare or the validity of research) may be influenced by a secondary interest (such as financial gain or personal rivalry). A conflict of interest may arise for authors when they have a financial interest that may influence – probably without their knowing – their interpretation of their results or those of others. We believe that to make the best decision on how to deal with a manuscript we should know about any such conflict of interest that the authors may have. We are not aiming to eradicate conflicts of interests – they are almost inevitable. We will not reject manuscripts simply because the authors have a conflict of interest, but we will publish a declaration in the manuscript as to whether or not the authors have conflicts of interests.

All authors **MUST** complete the following checklist:

<b>Category of potential conflict of interest</b>	If you have had any of the listed relationships with an entity that has a financial interest in the subject matter discussed in this manuscript, please check the appropriate "Yes" box below and provide details. If you do not have a listed relationship, please check the appropriate "No" box. When completing this section, please take into account the last 36 months through to the foreseeable future.		
	<b>No (✓)</b>	<b>Yes (✓)</b>	<b>Details</b>
Employment	X		
Grant received/grants pending	X		
Consulting fees or honorarium	X		
Support for travel to meetings for the study, manuscript preparation or other purposes	X		
Fees for participation in review activities such as data monitoring boards, etc	X		
Payment for writing or reviewing the manuscript	X		
Provision of writing assistance, medicines, equipment or administrative support	X		
Payment for lectures including service on speakers bureaus	X		
Stock/stock options	X		
Expert testimony	X		
Patents (planned, pending or issued)	X		
Royalties	X		
Other (err on the side of full disclosure)	X		

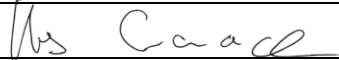
Every author **MUST** complete option 1 or option 2 as appropriate below. If you answered "Yes" to any of the questions relating to financial conflicts of interests in the table above (or if you wish to disclose a non-financial conflict of interest), you **MUST** write a suitable statement in the box below and include this statement in the Compliance with Ethical Standards section of the manuscript.

☒ I have no conflicts of interest to declare; **OR**

☐ The following statement regarding conflicts of interest and financial support for conduct of this study and/or preparation of this manuscript is to be published in the Compliance with Ethical Standards section of the manuscript:

**Declaration:** I certify that I have fully read and fully understood this form, and that the information that I have presented here is accurate and complete to the best of my knowledge.

Your name (please print): Urs Granacher

Signature (please **HAND-WRITE**): 

Date: 27/03/2019

## AUTHOR DECLARATION FORM

At submission, **EVERY AUTHOR** listed in the manuscript must **READ** and **COMPLETE** the following statements on:  
(A) Authorship Responsibility, (B) Authorship Criteria, (C) Authorship Contribution, (D) Funding Disclosures,  
(E) Contributor Disclosures/Acknowledgments, and (F) Conflicts of Interest Disclosures.

It is important that you return this form as early as possible in the publication process. **EVERY AUTHOR MUST COMPLETE AN INDIVIDUAL COPY OF THE FORM, AND EVERY SECTION OF THE FORM MUST BE COMPLETED.** We will **NOT** consider your manuscript for publication until every author has completed the form and returned it to us.

Your name (please print): Gisela Sjøgaard E-mail: gsjogaard@health.sdu.dk

Journal name: Sports Medicine Corresponding author: Olaf Prieske

Manuscript title: Physical exercise training conducted at the workplace: a systematic review and meta-analysis on the effects on physical fitness in the workforce

### A. AUTHORSHIP RESPONSIBILITY

☒ I certify that **ALL** of the following statements are correct (**PLEASE CHECK THE BOX**).

- The manuscript represents valid work; neither this manuscript nor one with substantially similar content under my authorship has been published or is being considered for publication elsewhere (except as described in the manuscript submission); and copies of any closely related manuscripts are enclosed in the manuscript submission; **AND**
- For manuscripts with more than one author, I agree to allow the corresponding author to serve as the primary correspondent with the editorial office and to review and sign off on the final proofs prior to publication; or, if I am the only author, I will be the corresponding author and agree to serve in the roles described above.
- For manuscripts that are a report of a study, I confirm that this work is an accurate representation of the trial results.

### B. AUTHORSHIP CRITERIA

To fulfil all of the criteria for authorship, every author of the manuscript must have made substantial contributions to **ALL** of the following aspects of the work:

- Conception and planning of the work that led to the manuscript or acquisition, analysis and interpretation of the data, or both; **AND**
- Drafting and/or critical revision of the manuscript for important intellectual content; **AND**
- Approval of the final submitted version of the manuscript.

☒ I certify that I fulfill **ALL** of the above criteria for authorship (**PLEASE CHECK THE BOX**).

### C. AUTHORSHIP CONTRIBUTION

I certify that I have participated sufficiently in the work to take public responsibility for (**PLEASE CHECK 1 OF THE 2 BOXES BELOW**):

- ☐ Part of the content of the manuscript; **OR**  
☒ The entire content of the manuscript.

### D. FUNDING DISCLOSURES

**PLEASE CHECK 1 OF THE 2 BOXES BELOW:**

- ☒ I certify that no funding has been received for the conduct of this study and/or preparation of this manuscript; **OR**  
☐ I certify that all financial and material support for the conduct of this study and/or preparation of this manuscript is clearly described in the Compliance with Ethical Standards section of the manuscript.

Some funding organizations require that authors of manuscripts reporting research deposit those manuscripts with an approved public repository.

☐ Please check here if you have received such funding.

### E. CONTRIBUTOR DISCLOSURES

All persons who have made substantial contributions to the work reported in the manuscript (e.g. data collection, data analysis, or writing or editing assistance) but who do not fulfill the authorship criteria **MUST** be named with their specific contributions in the Acknowledgments section of the manuscript. Groups of persons who have contributed may be listed under a heading such as 'Clinical investigators' and their function described. Because readers may infer their endorsement of the manuscript, all persons named in the Acknowledgments section **MUST** give the authors their written permission to be named in the manuscript.

☒ I certify that all persons who have made substantial contributions to this manuscript but who do not fulfill the authorship criteria are listed with their specific contributions in the Acknowledgments section in the manuscript, and that all persons named in the Acknowledgments section have given me written permission to be named in the manuscript.

## F. CONFLICT OF INTEREST DISCLOSURES

A conflict of interest exists when professional judgment concerning a primary interest (such as patients' welfare or the validity of research) may be influenced by a secondary interest (such as financial gain or personal rivalry). A conflict of interest may arise for authors when they have a financial interest that may influence – probably without their knowing – their interpretation of their results or those of others. We believe that to make the best decision on how to deal with a manuscript we should know about any such conflict of interest that the authors may have. We are not aiming to eradicate conflicts of interests – they are almost inevitable. We will not reject manuscripts simply because the authors have a conflict of interest, but we will publish a declaration in the manuscript as to whether or not the authors have conflicts of interests.

All authors **MUST** complete the following checklist:

<b>Category of potential conflict of interest</b>	If you have had any of the listed relationships with an entity that has a financial interest in the subject matter discussed in this manuscript, please check the appropriate "Yes" box below and provide details. If you do not have a listed relationship, please check the appropriate "No" box. When completing this section, please take into account the last 36 months through to the foreseeable future.		
	<b>No (✓)</b>	<b>Yes (✓)</b>	<b>Details</b>
Employment	X		
Grant received/grants pending	X		
Consulting fees or honorarium	X		
Support for travel to meetings for the study, manuscript preparation or other purposes	X		
Fees for participation in review activities such as data monitoring boards, etc	X		
Payment for writing or reviewing the manuscript	X		
Provision of writing assistance, medicines, equipment or administrative support	X		
Payment for lectures including service on speakers bureaus	X		
Stock/stock options	X		
Expert testimony	X		
Patents (planned, pending or issued)	X		
Royalties	X		
Other (err on the side of full disclosure)	X		

Every author **MUST** complete option 1 or option 2 as appropriate below. If you answered "Yes" to any of the questions relating to financial conflicts of interests in the table above (or if you wish to disclose a non-financial conflict of interest), you **MUST** write a suitable statement in the box below and include this statement in the Compliance with Ethical Standards section of the manuscript.

☒ I have no conflicts of interest to declare; **OR**

☐ The following statement regarding conflicts of interest and financial support for conduct of this study and/or preparation of this manuscript is to be published in the Compliance with Ethical Standards section of the manuscript:

**Declaration:** I certify that I have fully read and fully understood this form, and that the information that I have presented here is accurate and complete to the best of my knowledge.

Your name (please print): Gisela Sjøgaard

Signature (please **HAND-WRITE**):  
Gisela  
Sjøgaard

Digitalt signeret af Gisela  
Sjøgaard

Dato: 2019.03.27 14:43:15  
+01'00'

Date: 27/03/2019



## AUTHOR DECLARATION FORM

At submission, **EVERY AUTHOR** listed in the manuscript must **READ** and **COMPLETE** the following statements on:  
(A) Authorship Responsibility, (B) Authorship Criteria, (C) Authorship Contribution, (D) Funding Disclosures,  
(E) Contributor Disclosures/Acknowledgments, and (F) Conflicts of Interest Disclosures.

It is important that you return this form as early as possible in the publication process. **EVERY AUTHOR MUST COMPLETE AN INDIVIDUAL COPY OF THE FORM, AND EVERY SECTION OF THE FORM MUST BE COMPLETED.** We will **NOT** consider your manuscript for publication until every author has completed the form and returned it to us.

Your name (please print): Karen Søgaard E-mail: [ksogaard@health.sdu.dk](mailto:ksogaard@health.sdu.dk)

Journal name: Sports Medicine Corresponding author: Olaf Prieske

Manuscript title: Physical exercise training conducted at the workplace: a systematic review and meta-analysis on the effects on physical fitness in the workforce

### A. AUTHORSHIP RESPONSIBILITY

☒ I certify that **ALL** of the following statements are correct (**PLEASE CHECK THE BOX**).

- The manuscript represents valid work; neither this manuscript nor one with substantially similar content under my authorship has been published or is being considered for publication elsewhere (except as described in the manuscript submission); and copies of any closely related manuscripts are enclosed in the manuscript submission; **AND**
- For manuscripts with more than one author, I agree to allow the corresponding author to serve as the primary correspondent with the editorial office and to review and sign off on the final proofs prior to publication; or, if I am the only author, I will be the corresponding author and agree to serve in the roles described above.
- For manuscripts that are a report of a study, I confirm that this work is an accurate representation of the trial results.

### B. AUTHORSHIP CRITERIA

To fulfil all of the criteria for authorship, every author of the manuscript must have made substantial contributions to **ALL** of the following aspects of the work:

- Conception and planning of the work that led to the manuscript or acquisition, analysis and interpretation of the data, or both; **AND**
- Drafting and/or critical revision of the manuscript for important intellectual content; **AND**
- Approval of the final submitted version of the manuscript.

☒ I certify that I fulfill **ALL** of the above criteria for authorship (**PLEASE CHECK THE BOX**).

### C. AUTHORSHIP CONTRIBUTION

I certify that I have participated sufficiently in the work to take public responsibility for (**PLEASE CHECK 1 OF THE 2 BOXES BELOW**):

- ☐ Part of the content of the manuscript; **OR**  
☒ The entire content of the manuscript.

### D. FUNDING DISCLOSURES

**PLEASE CHECK 1 OF THE 2 BOXES BELOW:**

- ☒ I certify that no funding has been received for the conduct of this study and/or preparation of this manuscript; **OR**  
☐ I certify that all financial and material support for the conduct of this study and/or preparation of this manuscript is clearly described in the Compliance with Ethical Standards section of the manuscript.

Some funding organizations require that authors of manuscripts reporting research deposit those manuscripts with an approved public repository.

☐ Please check here if you have received such funding.

### E. CONTRIBUTOR DISCLOSURES

All persons who have made substantial contributions to the work reported in the manuscript (e.g. data collection, data analysis, or writing or editing assistance) but who do not fulfill the authorship criteria **MUST** be named with their specific contributions in the Acknowledgments section of the manuscript. Groups of persons who have contributed may be listed under a heading such as 'Clinical investigators' and their function described. Because readers may infer their endorsement of the manuscript, all persons named in the Acknowledgments section **MUST** give the authors their written permission to be named in the manuscript.

☒ I certify that all persons who have made substantial contributions to this manuscript but who do not fulfill the authorship criteria are listed with their specific contributions in the Acknowledgments section in the manuscript, and that all persons named in the Acknowledgments section have given me written permission to be named in the manuscript.

## F. CONFLICT OF INTEREST DISCLOSURES

A conflict of interest exists when professional judgment concerning a primary interest (such as patients' welfare or the validity of research) may be influenced by a secondary interest (such as financial gain or personal rivalry). A conflict of interest may arise for authors when they have a financial interest that may influence – probably without their knowing – their interpretation of their results or those of others. We believe that to make the best decision on how to deal with a manuscript we should know about any such conflict of interest that the authors may have. We are not aiming to eradicate conflicts of interests – they are almost inevitable. We will not reject manuscripts simply because the authors have a conflict of interest, but we will publish a declaration in the manuscript as to whether or not the authors have conflicts of interests.

All authors **MUST** complete the following checklist:

Category of potential conflict of interest	If you have had any of the listed relationships with an entity that has a financial interest in the subject matter discussed in this manuscript, please check the appropriate "Yes" box below and provide details. If you do not have a listed relationship, please check the appropriate "No" box. When completing this section, please take into account the last 36 months through to the foreseeable future.		
	No (✓)	Yes (✓)	Details
Employment	X		
Grant received/grants pending	X		
Consulting fees or honorarium	X		
Support for travel to meetings for the study, manuscript preparation or other purposes	X		
Fees for participation in review activities such as data monitoring boards, etc	X		
Payment for writing or reviewing the manuscript	X		
Provision of writing assistance, medicines, equipment or administrative support	X		
Payment for lectures including service on speakers bureaus	X		
Stock/stock options	X		
Expert testimony	X		
Patents (planned, pending or issued)	X		
Royalties	X		
Other (err on the side of full disclosure)	X		

Every author **MUST** complete option 1 or option 2 as appropriate below. If you answered "Yes" to any of the questions relating to financial conflicts of interests in the table above (or if you wish to disclose a non-financial conflict of interest), you **MUST** write a suitable statement in the box below and include this statement in the Compliance with Ethical Standards section of the manuscript.

☒ I have no conflicts of interest to declare; **OR**

☐ The following statement regarding conflicts of interest and financial support for conduct of this study and/or preparation of this manuscript is to be published in the Compliance with Ethical Standards section of the manuscript:

**Declaration:** I certify that I have fully read and fully understood this form, and that the information that I have presented here is accurate and complete to the best of my knowledge.

Your name (please print): Karen Søgaard

Signature (please **HAND-WRITE**):

Karen Søgaard

Date: 27/03/2019